

Larimer County  
**Recovery Plan**

**State and Local Fiscal Recovery  
Funds**

2022 Report

**Larimer County**  
**2022 Recovery Plan**

**Table of Contents**

**General Overview.....3**

- Executive Summary.....3
- Uses of Funds .....3
- Promoting Equitable Outcomes .....5
- Community Engagement .....5
- Labor Practices .....6
- Use of Evidence .....6
- Performance Report .....6

**Project Inventory.....6**

- Administration of SLFRF Funds and Community Outreach .....6
- Vicarious Trauma Training for Community Justice Alternatives Employees .....7
- Payroll Costs for County Employees Responding to COVID-19 .....7
- Red Feather Lakes Water System Feasibility Study .....8
- Larimer County Health Department Case Management System .....8
- Health Services for Larimer County Jail Inmates .....9
- Small Business Development Center Contribution .....9
- Pre-Trial Services Limited Term Employees .....9
- Public Safety Employee Premium Pay .....10
- Public Safety Employee Retention Pay .....10
- Office of the District Attorney – Complex Case Prosecutor .....11
- Immediate Needs Grants .....11
- Behavioral Health Facility Phase 2 Construction .....12

**Projects Below May Be Funded with Lost Revenue Provision Resources**

- Natural Resources Water Improvement Projects – Sewer Infrastructure .....13
- Natural Resources – Hermit Park Pavilion Well Improvement .....13
- Community Justice Alternatives Facility Ventilation Improvements .....14

Larimer County Broadband Partnerships – Last Mile ..... 14

Larimer County Broadband Partnerships – Middle Mile ..... 15

Community Health Mapping & Dashboard ..... 15

Keep NoCo Open ..... 16

Poudre Park Community Center ..... 17

Wellington Community Life Center ..... 17

Loveland Childcare Campus ..... 17

Fish Hatchery Workforce Housing (Estes Park, CO) ..... 18

Medical Housing for People Experiencing Homelessness ..... 18

Larimer County Employer Childcare ..... 19

Transitional Housing for Youth ..... 19

Workforce Innovation Grants ..... 20

Future Community Projects ..... 20

## **GENERAL OVERVIEW**

### **Executive Summary**

Larimer County is prioritizing the use of Local Fiscal Recovery (SLFRF) funds in ways that address the health and economic impacts of the COVID-19 pandemic, and to make investments in infrastructure that will help prevent future pandemics and improve health and economic outcomes for our residents, especially those that have been disproportionately impacted by the pandemic and its effects. A secondary priority is to compensate County employees and to provide behavioral health services who work in congregate correctional settings, and to recover the County's costs that have been incurred responding to and mitigating the spread of COVID19 in county operations. Larimer County has identified service areas and is now engaging with state and municipal partners, plus the non-profit and philanthropic communities to obligate funds for specific projects that will utilize the full amount of the County's \$69.3 million SLFRF allocation. The broad service areas in which Larimer County will invest its SLFRF allocation include:

- Expanding behavioral health services to all residents, with a special emphasis on youth.
- Improving access to affordable housing and supportive housing services for residents in need.
- Improving broadband access in areas with substandard service, especially in unincorporated Larimer County.
- Workforce development projects targeted to high school students
- Making investments in infrastructure to:
  - Improve access to drinking water in rural areas, recreational facilities, and mobile home parks.
  - Enhancing air quality and our ability to respond to future outbreaks or pandemics in congregate correctional facilities through flexible spaces.

### **Uses of Funds**

Larimer County is prioritizing the use of its SLFRF allocations to projects that do not represent temporary successes but instead create transformative, long-term change in our community. Because of the significant cost of these projects, the County will utilize not only direct SLFRF funding, but also reimbursement under the Lost Revenue provision (currently estimated at \$36.5 million for 2020 and 2021), reimbursement for payroll costs on these critical projects, in addition to leveraging other SLFRF funds in state and region and other grant funds. The County has taken an appropriate amount of time to evaluate project ideas that will provide the most effective return on investment of SLFRF and other funds and have made initial allocations to several significant projects that will have a regional impact. The County has initially dedicated \$17.1 million to these projects, a figure which will likely be finalized in mid-2023 as the State of Colorado makes final determination on utilizing its SLFRF funding.

### **Services to Disproportionately Impacted Communities Public Health**

This is a key priority for Larimer County. Larimer County is currently engaging with state and municipal partners, along with the nonprofit and philanthropic communities to implement projects using SLFRF funds, plus additional grant funds from a variety of sources, to enact transformative change for communities that have been disproportionately impacted. Depending on the availability of other funds from partners and other funding sources, the County is currently considering allocating as much as \$17.1 million of its \$69.3 million allocation to projects that serve these needs. Based on feedback from a robust community engagement effort (see below), the County is currently prioritizing projects that would accomplish the following:

- Construction phase two of the County’s Behavioral Health Facility, which would be dedicated to services for youth. Construction of phase one, which will house services for adults, is fully funded and under construction. The County has made an initial allocation of \$10 million SLFRF funding to the construction of phase two of the project in order to make services for youth available much sooner than anticipated.
- Construction of a shelter for youth ages 12 to 18 who are unable to find permanent or foster care housing. The shelter will provide counseling and other services in addition to housing for this at-risk population. The County has made an initial allocation of \$1.5 million to this project
- The County has made an initial allocation of \$4 million to provide housing and services to individuals experiencing homelessness, including youth.
- The County has allocated \$900,000 to make improvements to two community centers that serve small communities by providing social services and other important connections.
- In addition to these major projects, as part of its Immediate Needs Grant program that began in January 2022, the County is providing over \$900,000 to non-profit organizations to:
  - Contribute to the purchase of a high-tech ambulance by a fire protection district that serves remote, rural locations that will improve its ability to provide emergency response services.
  - Provide health and other service to individuals experiencing homelessness
  - Provide behavioral health and substance abuse services
  - Provide benefits navigation services

Broadband, Water and Sewer Infrastructure

Expanding access to quality broadband services is another key priority for Larimer County. The County has already engaged in partnerships to expand existing high-speed broadband services in municipalities into unincorporated areas of the County, with a total allocation of approximately \$12 million.

The County has also allocated \$2.3 million to water and sewer projects that will improve water quality at its parks and open spaces, mobile home parks in or near Fort Collins, and in the Town of Berthoud.

Negative Economic Impacts

The County has made an initial allocation of \$10.7 million of SLFRF funds to match resources from the State of Colorado and other sources for projects such as:

- \$4.1 million for projects that will focus on workforce development, in partnership with local school districts, colleges, and other stakeholders.
- \$7.2 million for regional projects designed to improve access to affordable housing and childcare

The County also created an “Immediate Needs” grant program in late 2021 designed to help small businesses, non-profit organizations and individuals mitigate the economic impacts of the COVID-19 pandemic. As a result of this program, the County is making grants totaling \$2 million for projects:

- To mitigate revenue losses by small businesses, non-profits, and units of local governments (including a recreation district and a sanitation district)
- Contribute to food banks
- Provide rentable information technology resources

- Provide mobile library outreach services; provide eviction prevention services
- To support small businesses owned by the Black, Indigenous and People of Color (BIPOC) community.

### Premium Pay

The County is recognizing employees who have faced a significant amount of stress due to their work in congregate correctional settings. These 230+ employees have shown incredible dedication to their jobs that help keep our residents safe while being placed in close proximity to with individuals who are not always cooperative and whose COVID-19 status can often be uncertain. To recognize their service and dedication, the County is dedicating \$2.3 million to provide premium pay as allowed by the SLFRF.

### Lost Revenue

The COVID-19 pandemic had a significant impact on the economy of Larimer County which has resulted in slower revenue growth than during the pre-pandemic period. Based on the formula provided by the U.S. Treasury Department in the Final Rule, the County will be claiming reimbursement for lost revenue of \$9.3 million for 2020 and \$27.2 million for 2021. It is important to note that, while the Final Rule allows the County to utilize these funds for traditional government services that are not necessarily related to COVID-19 recovery, Larimer County is dedicated to utilizing these funds for projects that will make transformative change in our community, especially for those disproportionately impacted by the economic and health consequences of the pandemic.

### **Promoting equitable outcomes**

In the initial Community Engagement effort (see below), Larimer County acted as a primary facilitator for the Recovery Collaborative, used a triple bottom line approach to developing recovery plans and strategies. This is evident in our plan with equity being one of the primary principals of our efforts, and we highlight equity as an opportunity to improve. Additionally, to ensure that equity efforts were community-led, the Larimer Recovery Collaborative stood up the Community Support and Equity Advisory Board, which is made up of members of the community and community-rooted organizations that represent marginalized communities that provide consistent feedback to the recovery process from an equity perspective.

The County has also established a permanent Equity, Diversity and Inclusion advisory board as an off shoot of this group's work. This group will continue to be engaged and help to develop community engagement strategies that ensure marginalized voices are elevated in providing feedback to long-term recovery efforts. Since that initial effort in the summer, the County focused its Community Engagement efforts on determining the priorities of hard-to-reach and traditionally underserved communities through a variety of methods, including community connectors and multi-lingual surveys.

### **Community Engagement**

Larimer County engaged in a robust community engagement process in the summer and fall of 2021 to determine which eligible uses were most important to our residents. The community outreach effort included:

- Hosting in-person and virtual meetings with various stakeholder groups and the public at which the purpose and eligible uses of SLFRF funds were described and feedback was received. These meetings included "root cause" analyses of several issues that SLFRF seeks to alleviate, including access to affordable housing and childcare, workforce development, behavioral health services, and pandemic recovery.

- The County engaged “community connectors” who were familiar with groups that the County had not previously engaged with successfully, such as low-income families and members of the BIPOC (black, indigenous and people of color) communities to gather their feedback.
- The County created two online tools and collaborated with municipalities to collect their survey data on community priorities. One tool allowed community members to submit to the County how they would allocate the County’s SLFRF funds to broad service categories (behavioral health, housing, etc.). A more robust survey tool, combined with surveys implemented by Larimer County municipalities, resulted in 3,300+ survey responses that provided the following priority information that can be broken out between municipal and unincorporated residents as well as by English and Spanish-speaking residents.
- The Board of County Commissioners continues to seek feedback at monthly public work sessions on this topic, and also routinely encourages the community to provide its input at constituent meetings and other opportunities.

**Labor Practices**

Larimer County will follow all applicable federal, state and local laws related to labor practices on capital (infrastructure) projects, including the Keep Jobs in Colorado Act ( 8-17-101(1), Colorado Revised Statutes) which states, “Whenever any public works project financed in whole or in part by funds of the state, counties, school districts or municipalities of the State of Colorado are undertaken in this state, Colorado labor shall be employed to perform at least 80% of the work”. In many cases Larimer County is contributing to an infrastructure project that is managed by another entity.

**Use of Evidence**

Larimer County will track qualitative and quantitative data on its projects as they are finalized.

**Performance Report**

Larimer County will provide project performance information, where available, in each project in the Project Inventory section below.

**PROJECT INVENTORY**

**Administration of SLFRF Funds and Community Outreach**

Subprojects: LC21A018-Community Outreach and LC21A004-Administration of SLFRF Funds

Funding amount: \$219,679

Project Expenditure Category: 7.1 – Administrative Expenses

Project Overview: Larimer County has hired one Fiscal Recovery Manager to ensure compliance with all laws, guidance, etc. related to the expenditure of SLFRF funds and to assist policymakers and stakeholders in prioritizing the use of SLFRF funds. The County has also utilized one limited-term position for approximately 50% of their time to manage the Community Outreach process described in the “Community Engagement” section.

Use of Evidence

This project will not have use of evidence.

Performance Report

This project will not have performance data.

## **Vicarious Trauma Training for Community Justice Alternatives Department (formerly known as the Criminal Justice Services Department)**

Project: LC21A006 - Vicarious Trauma Training for Community Justice Alternatives Department  
Funding amount: \$29,100

Project Expenditure Category: 1.12 – Mental Health Services

Project Overview: Larimer County is utilizing FRF funds to provide vicarious trauma training to staff in the Community Justice Alternatives Department. This training is designed to improve the mental health of employees who have been put in an exceptionally difficult situation by the COVID-19 pandemic. These employees work in a 24/7 congregate facility with individuals coming into and out of the criminal justice system. During the pandemic, staff have come to work each day in a congregate setting while most other people, especially in the initial stages of the pandemic, were safely at home. Staff were afraid of being infected at work while providing mentally and emotionally draining services such as addiction and other trauma therapy to clients, sometimes in a new way such as online. This program helps employees deal with the behavioral traumas of the jobs to which they are dedicated.

### Use of Evidence

This project will not utilize evidence.

### Performance Report

Performance data is not available for this project at this time, however performance data may be developed as it matures.

## **Payroll Costs for County Employees Responding to COVID-19**

Subprojects: LC21A010-Office of the Coroner Payroll, LC21A011-Office of the Sheriff Payroll, LC21A016-Community Justice Alternatives Payroll, and LC21A019-Health Department Payroll.  
Funding amount: \$8,455,000

Project Expenditure Category: 3.1 – Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

Project Overview: Larimer County operations have been significantly impacted by COVID-19 during the eligible period beginning in March 2021 and, as a result, staff have been performing duties other than those for which they are intended. Examples include:

- In the Office of the Sheriff, command staff and jail staff are required to isolate inmates who exhibit symptoms or who test positive for COVID-19, resulting in additional staffing time for pods that would otherwise not be open and escorts to medical appointments.
- In the Community Justice Alternatives Department, staff are required to keep clients in cohorts depending on when they entered the facility, on symptoms and COVID-19 status. Staff must also provide programming, checks or monitoring virtually as public health orders have required the facility to release clients who would otherwise be residing in the facility.
- Staff in the Office of the Coroner must take extra precautions to avoid exposure to COVID-19 for all death investigations as the COVID-19 status is initially unknown.
- Staff in the Health Department who would have otherwise provided other services during 2021 were required to perform COVID-19 related duties such as case management and contact tracing. In many cases this resulted in a loss of grant revenue for the programs they could no longer operate.

Note that these costs **do not** include premium or retention pay.



Use of Evidence: These offices and departments have made general estimates, per the requirements of the Interim Final Rule and Final Rule, of employees' staff time that has been dedicated to operating differently due to COVID-19.

Performance Report

This project will not have performance data.

**Red Feather Lakes Water System Feasibility Study**

Project: LC21A012 – Red Feather Lakes Water System Feasibility Study

Funding amount: \$150,000

Project Expenditure Category: 5.18 – Water and Sewer: Other

Project Overview: Red Feather Lakes is a community in northern unincorporated Larimer County that currently relies on well systems for drinking water. The community is approaching the size and density level of a town where a robust drinking water transmission and distribution system may be desirable and/or necessary. This project is utilizing a consultant to determine the feasibility of constructing such a system.

Use of Evidence: This County and the Red Feather Lakes community will use the professional opinion of the consultant to determine a future course of action.

Performance Report

This project will produce a study that examines future options and therefore will not have performance data.

**Larimer County Health Department Case Management System**

Project: LC21A015 - Larimer County Health Department Case Management System

Funding amount: \$56,702

Project Expenditure Category: 1.3 – COVID-19 Contact Tracing

Project Overview: During the initial stages of the pandemic, the Larimer County Department Health & Environment (LCDHE) utilized the Larimer County Information Technology Department (IT) to build an automated Contact Information and Case Management (CICM) System. This system was designed to replace an existing system made up of cumbersome spreadsheets to track COVID-19 case information. The project completed prior to the Fiscal Recovery Fund eligible date (March 3, 2021) cost approximately \$125,000. During the spring of 2021, LCDHE utilized IT, which had custom developed the original CICM system, to add more functionality to the CICM tool, including communications components to ensure timely, accurate, and comprehensive communications to both patients and the public at large, tracking of vaccination information, and integrations with similar systems developed by the State of Colorado Department of Public Health and Environment. Larimer County IT spent approximately 630 hours on software development to improve the tool, at which it billed LCDHE for \$90 per hour for the work performed.

Use of Evidence: This project enabled the LCDHE to utilize real-time case data to allocate resources and determine the necessity of public health orders.

Performance Report

This project was completed in 2021 and therefore does not have performance data.

**Health Services for Larimer County Jail Inmates**

Project: LC21A020 – Health Services for Larimer County Jail Inmates

Funding amount: \$241,278

Project Expenditure Category: 1.4 – Prevention in Congregate Settings

Project Overview: Additional costs paid to Larimer County Jail inmate medical services contractor for ongoing COVID-19 testing on a monthly basis (approximately \$16,000 per month)

Use of Evidence

This project will not utilize evidence, it is a contract with a medical provider to monitor COVID-19 transmission in the Larimer County Jail.

Performance Report

This project will not have performance data.

**Small Business Development Center Contribution**

Project: LC21A024 – Small Business Development Center Contribution

Funding amount: \$10,000

Project Expenditure Category: 2.30 – Technical Assistance, Counseling, or Business Planning

Project Overview: The County made a \$10,000 contribution to Larimer County Small Business Development Center towards its effort to support small businesses in Larimer County through consulting, classes, and other training.

Use of Evidence

This project will not utilize evidence.

Performance Report

This project will not have performance data.

**Pre-Trial Services Limited Term Employee**

Project: LC21A025 – Pre-trial Services Limited Term Employee

Funding amount: \$71,509

Project Expenditure Category: 1.11 – Community Violence Interventions

Project Overview: During the pandemic, Pretrial Supervision caseloads increased by nearly 43% to release as many individuals as possible from the jail & ensure community safety by assigning them to pretrial supervision. This increase in jail releases resulted in a 400% increase in the number of high-risk defendants ordered to GPS monitoring. This increase has strained our Intake & Supervision staff as GPS monitoring requires added staff time to install & maintain the equipment & 24/7 monitoring of violation alerts. Due to this increase in activity, the County is utilizing SLFRF funds to hire one limited-term employee in the alternative sentencing program area.

### Use of Evidence

This project will not utilize evidence.

### Performance Report

This position has only recently been filled. Performance data will be provided in Larimer County's 2023 Recovery Plan.

### **Public Safety Employee Premium Pay**

Subprojects: LC21A026-Larimer County Jail Civilian Staff Premium Pay and LC21A027-Community Justice Alternatives Premium Pay.

Funding amount: \$2,350,000

Project Expenditure Category: 4.1 – Premium Pay

Project Overview: Premium pay is being provided to civilian employees in the Larimer County Jail and the Community Justice Alternatives Department (formerly the Criminal Justice Services Department) to recognize the significant risks they are undertaking and resulting stress they endure by working in a congregate correctional setting. These individuals' jobs require them to be in close contact with clients who are not always cooperative and whose COVID-19 status is often uncertain. Approximately 230 employees are receiving this benefit from September 2021 to June 2022.

Use of Evidence: This benefit is being provided to recognize the special role these employees play. While it is not possible to gather exact data, it is hoped that this benefit will reduce employee turnover.

### Performance Report

This project will not have performance data.

### **Public Safety Employee Retention Pay**

Subprojects: LC21A0263-Larimer County Jail Civilian Staff Retention Pay and LC21A027-Community Justice Alternatives Premium Pay.

Funding amount: \$571,269

Project Expenditure Category: 3.1 – Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

Project Overview: In 2022, this program was converted to Retention Incentive that is a flat amount of \$160 per eligible employee per pay period. The conversion to a retention incentive was made primarily for administrative convenience and for the benefit of employees who could earn the incentive even if sick or vacation leave caused an employee to not working to part or all of a pay period. During the first quarter of 2022 36 employees in the LCSO and 227 employees in the Community Justice Alternatives Department received this incentive. This incentive was provided because these employees provide a vital public safety service by working with individuals in the criminal justice system in a congregate setting where client cooperation with COVID-19 safety protocols, and their COVID-19 status, is not always certain. This project has been completed in the second quarter of 2022.

Use of Evidence: This benefit is being provided to recognize the special role these employees pay. While it is not possible to gather exact data, it is hoped that this benefit will reduce employee turnover.

#### Performance Report

This project will not have performance data.

### **Office of the District Attorney – Complex Case Prosecutor**

Project: LC21A031 – District Attorney Complex Case Prosecutor

Funding amount: \$450,000

Project Expenditure Category: 1.11 – Community Violence Interventions

Project Overview: In analysis of our case data, discussions with our attorneys, conversations with law enforcement, and other study of state and national trends, it has become apparent to the District Attorney's Office that four case types have grown or been substantially impacted during the COVID pandemic (March 2020-present): Drug Task Force (fentanyl distribution) cases, Domestic Violence cases, Economic Crimes, and Violent Crimes. As a result the County will utilize \$450,000 of its SLFRF allocation to hire an additional prosecution position to assist in the backlog of criminal cases.

Use of Evidence: Locally, there has been an incredible uptick in fentanyl quantities over the last 20 months of the pandemic. In the first three quarters of 2021 alone, the Northern Colorado Drug Task Force (NCDTF), of which the District Attorney's office is a member, seized more than 123,000 fentanyl pills. While accurate data is not available to compare previous years, by all accounts this is a dramatic and exponential rise over pre-pandemic conditions. Fentanyl investigations are concurrently becoming much larger and more complex. For example, where a defendant may have possessed 15 pills for distribution previously, the County is now seeing individuals with 1,000 pills. In 2020 the County had 3,735 domestic violence victims in the system, as of October 30, 2021, the total was already 3,878.

#### Performance Report

This position was just recently hired. An update on performance will be provided in Larimer County's 2023 report.

### **Immediate Needs Grants**

Project: LC21A035 – Immediate Needs Grants

Funding amount: \$3,035,232

Project Expenditure Categories: This project has multiple expenditure categories:

1.12 – Mental Health Services: \$239,375

1.13 – Substance Abuse Services: \$20,000

1.14 – Other Public Health Services: \$195,000

2.1 – Household Assistance: Food Programs: \$80,000

2.19 – Social Determinants of Health: Community Health Workers or Benefits Navigators: \$229,768

2.2 – Household Assistance: Eviction Prevention: \$125,000

2.22 – Strong Healthy Communities: Neighborhood Features that Promote Health and Safety: \$230,000

2.29 – Small Business Assistance: \$634,276

- 2.34 – Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted): \$847,955
- 2.36 – Aid to Other Impacted Industries: \$170,400
- 2.37 – Economic Impact Assistance: Other: \$95,958
- 5.11 – Drinking Water: Transmission & Distribution: \$132,500
- 5.14 – Drinking Water: Storage: \$35,000

Project Overview: Larimer County implemented a program to provide grants to the community, including small businesses, non-profit organizations, other units of local government, and other appropriate organizations. The County issued a grant application in November 2021 and ultimately awarded 52 grants to various organizations. These grant programs include:

- \$1.2 million to small businesses, non-profit organizations and local governments to mitigate lost revenues and improve safe operating conditions
- Assistance to non-profit organizations and local governments to provide behavioral health and suicide prevention programs
- Benefits navigation
- Legal services to prevent eviction
- Meals for children in need
- Sobriety programs
- Medical services for the homeless
- Enhancing Hispanic-focused service for a local chamber of commerce
- Improved physical access for the elderly and individuals with disabilities to a community hall
- Drinking water improvements at mobile home parks
- Improved access to internet and technology
- Mobile library services
- A new ambulance for a rural fire protection district
- Drinking water system improvements

#### Use of Evidence

In many cases these grants have made up revenues lost during the pandemic period by small businesses, nonprofit entities, and units of local government. Most other programs that provide services are still ongoing.

#### Performance Report

A performance report was not required when these grant awards were made in January 2022. Many of these grant programs are still in progress. Performance data will be provided in the 2023 Recovery Plan once these programs are complete.

### **Behavioral Health Facility – Phase 2**

Project: LC21A047 - Behavioral Health Facility Phase 2  
 Funding amount: \$10,000,000

Project Expenditure Category: 1.12 – Mental Health Services

Project Overview: The County is currently constructing a new facility that will provide critical behavioral health and substance abuse services to adults. An envisioned second phase of the facility would provide similar services for youth. The current estimate for the cost of this phase is approximately \$30 million, for which the County would need to accumulate dedicated sales tax

revenues for several years to fund. The County is evaluating a contribution of SLFRF funds of up to \$30 million to accelerate construction of this phase of the project.

Use of Evidence

This project will fund construction of a facility that will provide behavioral health services. There is no use of evidence for a capital project.

Performance Report

This project has not yet started and is for construction of a facility that will provide behavioral health services. It is not anticipated that this project will have performance data.

**Note on the following projects:** Larimer County has allocated SLFRF funds for the following projects, which are eligible for direct SLFRF reimbursement, but which have not yet started. The County may choose to utilize Lost Revenue funds for these projects in lieu of direct SLFRF reimbursement. If this determination is made these projects may be referenced in future Recovery Plan and Performance Reports.

**Natural Resources Water Improvement Projects – Sewer Infrastructure**

Subprojects: LC21A038 – Inlet Bay Marina Toilet Upgrade; LC21A039 – Carter Lake Dump Station; LC21A040 – Hermit Park Wastewater Treatment

Funding amount: \$1,370,000

Project Expenditure Category: 5.18 – Water and Sewer: Other

Project Overview: The County is utilizing SLFRF funds to make drinking water improvements at several of its open space and park locations. Projects include upgrading vault toilets, construction of a new dump station and wastewater treatment system, and a well system upgrade. An additional project would make improvements to a day use area that may be recategorized as 3.13 – Social Determinants of Health – Other.

Use of Evidence

This project has not yet started.

Performance Report

This project has not yet started

**Natural Resources – Hermit Park Pavilion Well Improvement Project**

Project: LC21A041 – Hermit Park Pavilion Well System

Funding amount: \$160,000

Project Expenditure Category: 5.15 – Drinking Water: Other Water Infrastructure

Project Overview: The County is utilizing SLFRF funds to make drinking water improvements at several of its open space and park locations. Projects include upgrading vault toilets, construction of a new dump station and wastewater treatment system, and a well system upgrade. An additional project would make improvements to a day use area that may be recategorized as 3.13 – Social Determinants of Health – Other.

Use of Evidence

This project has not yet started.

### Performance Report

This project has not yet started

### **Community Justice Center Alternatives Facility Ventilation Improvements**

Project: LC21A018-Community Outreach and LC21A004-Administration of SLFRF Funds

Funding amount: \$614,000

Project Expenditure Category: 1.4 – Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child Care Facilities, etc.)

Project Overview: These funds will be utilized to replace existing HVAC and clean air ducts at the Community Justice Alternatives facility in Fort Collins, which is a congregate correctional facility. The project is anticipated to take place in 2023. The distribution of costs between HVAC units, which may be capital in nature, and non-capital expenses is not certain at this time. If capitalized equipment is purchased this project will be updated to include capital projects.

### Use of Evidence

This project has not yet started.

### Performance Report

This project will not have performance data.

### **Larimer County Broadband Partnerships - Last Mile**

Project: LC21A022 – Larimer County Broadband Partnerships – Last Mile

Funding amount: \$500,000

Project Expenditure Category: 5.19 – Broadband “Last Mile” Projects

Project Overview: Larimer County has reached agreements utilizing a total of \$500,000 in SLFRF funds for four broadband expansion projects, described below. The County has been actively engaged in broadband expansion efforts since before the pandemic and one estimate of the cost to expand broadband services to populated areas of unincorporated Larimer County is \$236 million.

The four projects for which the County has reached agreements to begin implementation include:

- In partnership with the Loveland Pulse municipal broadband provider and Thompson School District, we provided funding to complete fiber to the premise expansion to communities where the school had children unable to get internet connectivity to participate in remote learning.
- Connected over 300 unserved resident homes in the Lago Vista Mobile Home Park in Larimer County with a high at-risk student population.
- Connected over 200 premises in the Drake community in the Big Thompson canyon with Fiber to the Home service to support the educational needs of that community. The drake community was only able to get internet services from expensive satellite internet providers.
- The Sylvan Dale Guest Ranch area at the base of the Big Thompson canyon with limited connectivity options and surrounding neighborhood with unmet internet connection needs. This project includes an intergovernmental agreement with Loveland to enable future projects and partnerships for expansion using additional SLFRF support.

### Use of Evidence

This project has not yet started. The County envisions the evidence of project success will be the rate at which potential customers in these areas sign on to the newly available broadband services.

### Performance Report

This project has not yet started

## **Larimer County Broadband Partnerships - Middle Mile**

Project: LC21A0225 – Larimer County Broadband Partnerships – Middle Mile

Funding amount: \$1,300,000

Project Expenditure Category: 5.21 – Broadband: Other Projects

Project Overview: Larimer County will engage in a partnership with Poudre Valley Rural Electric (PVREA) to install fiber optic cables between Livermore and Red Feather Lakes area as part of a "middle mile" project. The total cost of the project is estimated at \$2.6 million, which will be split between the County and the PVREA. The project will obtain 1/2 of the fiber strands to serve future fiber to home projects serving up to 4,300 premises in the area. This is a Middle mile project required to bring connectivity to those unserved communities. PVREA will use the connection to upgrade connections to the electrical grid and remote surveillance of the substations.

### Use of Evidence

This project has not yet started. The County envisions the evidence of project success will be the rate at which potential customers in these areas sign on to the newly available broadband services.

### Performance Report

This project has not yet started

## **Community Health Mapping & Dashboard**

Project: LC221A013 – Community Health Mapping & Dashboard

Funding amount: \$314,500

Project Expenditure Category: 1.14 – Other Health Services

Project Overview: Larimer County is embarking on a project to collect health-related data for our community in order to drive data-driven decision making. The project will include:

- Ability to interface with publicly available data and state applications.
- Automation of data extraction, load, and transform processes from various data sources.
- Quality assurance and data cleaning framework and processes.
- Provide ongoing maintenance and alerts, including data monitoring for connectivity and changes in data sets for internal, state and publicly available datasets.
- Extract data on a scheduled basis based on data availability (Weekly, Monthly, or Annually).

The platform will link to external, publicly available data sources for interface (and data storage where available) such as:



- National Program of Cancer Registries
- Behavioral Risk Factor Surveillance System (BRFSS)
- Dartmouth Atlas of Health Care
- Colorado Hospital Association
- American Community Survey
- National Immunization Survey
- County Health Rankings

The Dashboard will provide:

- Display of a single weighted score for health, well-being, and/or resilience utilizing data points and weighting algorithm decided by a County Committee.
- Develop additional dashboards that visualize data geographically, by topic area, and by population, with the ability to overlay and merge data from multiple sources, as identified by the County Committee.
- Ability to dynamically visualize data points using a 3rd party dashboarding platform such as Tableau, Power BI, Looker, etc.
- Ability to visualize data on a map at the local level where appropriate and overlay additional data points where appropriate.
- Ability for County staff to provide additional visualizations, connectivity, and mapping based on additional data availability.
- Provide differential access based on role and/or active directory.
- Provide data suppression methodology based on requirements provided by the County.

Because of the nature of this project, the County may instead elect to fund it with non-SLFRF resources. This will be confirmed in the report in the 2022 3rd quarter report.

#### Use of Evidence

This project has not yet started. Completion of this project would improve the County's ability to make programmatic decisions based on quantitative data.

#### Performance Report

This project has not yet started

#### **Keep NoCo Open**

Project: LC21A030 – Keep NoCo Open

Funding amount: \$100,000

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview: The County has allocated \$100,000 to the Economic and Workforce Development department to implement a "Keep NoCo (Northern Colorado) Open" campaign to encourage residents to get vaccinated and engage in other mitigation strategies such as social distancing and mask wearing. The budget included production of audio and video messages in English and Spanish, social media promotion, other advertising, and community outreach to support culturally appropriate messaging.

#### Use of Evidence

This project has not yet started

#### Performance Report

This project has not yet started

**Poudre Park Community Center**

Project: LC21A044 – Poudre Park Community Center

Funding amount: \$400,000

Project Expenditure Category: 2.22 – Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview: This project will fund a grant to a non-profit organization to fund upgrades to existing Poudre Park Community Center such as ADA accessibility, energy efficiency updates, installation of an automatic generator for emergency situations, replace windows, etc. This community center is the only such facility in this part of the Poudre Canyon and serves not only as a community gathering center for residents but also comes into use as an emergency/disaster hub for emergency responders such as the Poudre Canyon Fire Protection District and the County.

Use of Evidence

This project is a grant to a non-profit entity to support the rehabilitation of a facility. There is no use of evidence for this project.

Performance Report

This project has not yet started

**Wellington Community Life Center**

Project: LC21A045 – Wellington Community Life Center

Funding amount: \$500,000

Project Expenditure Category: 2.22 – Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview: This project will fund a grant to a non-profit organization to fund construction of a community life center in Wellington. Originally started by Zion Church, the organizing group has recently created an independent 501(c)3 called Grace Village to take over the project. The building will have a food pantry, clothing distribution, behavioral health services, social services, and family/individual case management available to disadvantaged populations in Wellington who may not be able to find transportation to Fort Collins as the nearest next city for these services.

Use of Evidence

This project is a grant to a non-profit entity to support the construction of a facility. There is no use of evidence for this project.

Performance Report

This project has not yet started

**Loveland Childcare Campus**

Project: LC21A046 – Loveland Childcare Campus

Funding amount: \$1,500,000

Project Expenditure Category: 2.11 – Healthy Childhood Environments: Child Care

Project Overview: This project will fund a grant to the Boys & Girls Club of Larimer County, which is in negotiations with a charter school in Loveland off of 1<sup>st</sup> Street to purchase the remainder of the facility that B&G Club now occupies 50% of to provide after school enrichment and daycare to school aged children. The charter school is leaving the location, giving the opportunity to purchase the other half of that building, and plan is to offer expanded and full-day child care in addition to the current B&G Club services, as well as behavioral health and case management office space to local providers at a reduced rate so that this will serve as a “one-stop shop” for families in Loveland and the south part of Larimer County to get needed services.

Use of Evidence

This project is a grant to a non-profit entity to support the construction of a facility. There is no use of evidence for this project.

Performance Report

This project has not yet started

**Fish Hatchery Workforce Housing (Estes Park, CO)**

Project: LC21A047 – Fish Hatchery Workforce Housing

Funding amount: \$2,000,000

Project Expenditure Category: 2.15 – Long-Term Housing Security: Affordable Housing

Project Overview: Housing costs in the Estes Valley have been prohibitive for some time, with little available land to build new housing. This This project will fund a grant to a non-profit organization to utilize Town of Estes-owned property (approximately 22 acres) to construct a workforce housing development with approximately 190 apartment units and a space for childcare in partnership with a private developer. A development partner has been identified and initial concept developed. They are in the process of negotiating a development agreement and figuring out the financing structure for the project.

Use of Evidence

This project is a grant to a local municipality in the County to support the construction of affordable housing. There is no use of evidence for this project.

Performance Report

This project has not yet started

**Medical Housing for People Experiencing Homelessness**

Project: LC21A048 – Medical Housing for People Experiencing Homelessness

Funding amount: \$1,000,000

Project Expenditure Category: 2.16 – Long-Term Housing Security: Services for Unhoused Persons

Project Overview: This project will fund a grant to a non-profit organization to convert part of the Murphy Center (run by Homeward Alliance) which is a day services center for people experiencing homelessness (PEH) to a medical services clinic. The community’s two safety net clinics, Salud and Family Medicine Center, report operating beyond capacity, citing waitlists of 700+ individuals and multiple weeks out for appointments. They propose to build a primary care medical home for PEH onsite, in partnership with healthcare providers and other ancillary service providers to staff the clinic. The Murphy Center has a 100-year contract with the City of

Fort Collins to be used for homeless services and is appropriately situated to add health services to its infrastructure as a hub of essential resources.

Use of Evidence

This project is a grant to a non-profit entity to support the construction of a facility. There is no use of evidence for this project.

Performance Report

This project has not yet started

**Larimer County Employer Childcare**

Project: LC21A049 – Larimer County Employer Childcare

Funding amount: \$1,700,000

Project Expenditure Category: 2.11 – Healthy Childhood Environments: Child Care

Project Overview: Purchase and refurbishment of an existing property to establish a Larimer County owned childcare center for its 2000+ employees. Employer sponsored and supported childcare should increase availability for Larimer County employees of affordable and high-quality childcare spots while also freeing up slots in our community with other providers where employees take their children currently, positively impacting the lack of capacity community-wide. This funding would assist in the purchase of a location to start the program, with employee utilization and County-provided building maintenance support for long term sustainability.

Use of Evidence

This project has not yet started.

Performance Report

This project has not yet started.

**Transitional Housing for Youth**

Project: LC21A0502 – Transitional Housing for Youth

Funding amount: \$1,500,000

Project Expenditure Category: 2.13 – Healthy Childhood Environments: Services to Foster or other System-Involved Youth

Project Overview: While there are vouchers available for vulnerable youth who age out of systems such as child welfare, foster care, homelessness identified while in school systems, or juvenile justice, there is little available stock of appropriate rentals in Larimer County. They are also scattered sites, with no ability to provide intensive case management to these youth during their stays, making it much less likely that they will remain housed after they age past the voucher period. This project will fund a grant to a non-profit organization to fund the facility.

Use of Evidence

This project is a grant to a non-profit entity to support the construction of a facility. There is no use of evidence for this project.

Performance Report

This project has not yet started

## **Workforce Innovation Grants**

Project: LC21A043 – Workforce Innovation Grants

Funding amount: \$575,000

Project Expenditure Category: 2.10 – Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

**Project Overview:** The Goal of the Workforce Innovation Grant (WIG) is to help solve pressing workforce challenges by financially supporting innovative employment related pandemic recovery plans that will help build in-demand skills, connect workers and learners to quality jobs and or drive employer engagement in employee development. The WIGs prioritize impact, inclusion (targeting underserved and underrepresented populations), a data informed approach, and organizational inclusion (supporting under-resourced, smaller and targeted community-based organizations).

**Use of Evidence:** Grantees were selected by a committee of subject matters experts that assessed the data used to inform the proposal/intervention and the measurable outcomes that will result for the grant related activity. Data and outcomes will be reported to the Colorado Department of Labor and Employment. Examples of outcomes include but are not limited to measurable skills gain, employer recognized credential, and connection to employment.

## **Performance Report**

This project has not yet started

## **Community Projects**

Project: Code TBD – Regional Transformative Projects

Funding amount: \$8,500,000

Project Expenditure Category: To be determined – specific projects will receive their own descriptions as they are finalized in early or mid-2023

**Project Overview:** Larimer County has allocated \$8.5 million to serve as a match for six projects dedicated to improving physical and economic health in the County. The County's contribution will represent a match towards funds that will be sought from the State of Colorado's SLFRF allocation. Final project scope and funding will likely be determined in the first half of 2023 as the State implements its process. Currently projects envisioned to be funded with this allocation include (funding amounts represent Larimer County's contributions only – total project costs may be significantly larger):

- \$3 million to provide shelter and other services for individuals experiencing homelessness, including youth shelters.
- \$3.5 million in funds for workforce development centers and grant projects
- \$7.2 million for projects designed to increase the supply of affordable housing and childcare (in some cases both in the same project)
- \$900,000 to improve two community centers in smaller communities that rely on these facilities for social connections and programming