

**Date:** April 23, 2026  
**Time:** 2:00 PM to 3:30 PM  
**Location:** Hybrid - Goldfinch/Sparrow Conference Room, 2260 W Trilby Road, Fort Collins & Zoom Livestream at <https://www.youtube.com/@R2OAC/featured>

## AGENDA

1. Call to Order
2. Public Comment
3. Approval of March 26, 2026 Meeting Minutes
  - *Action Required*
4. Financial Update
5. Butler Institute's "Pathway to Change" Survey
6. Grant Administration
  - a. Year 4 (2026-2027) Funding Proposal Approvals
    - i. Abundance Foundation
      - *Action Required*
    - ii. CSU Prevention Research Center
      - *Action Required*
  - b. (Cont.) New Applicant Funding Proposals
    - i. One Chance to Grow Up
      - *Action Required*
  - c. Harvest Farm Final Report Extension Update (2025-2026)
    - *Action Required*
7. Adjourn Meeting

## 2026 Monthly Commitments

<b>January 2026</b>	Elections for 2026 Officers Approve Final 2025 Financial Report Approve July-December Administration Costs Approve 2025 Stipend Amounts Approve Abundance Foundation 6-Month Report Approve CSU Prevention Research Center 2024-2025 Final Report
<b>February 2026</b>	Approve CSU Prevention Research Center 6-Month Report Review Year 4 (2026-2027) Funding Proposals
<b>March 2026</b>	Review Year 4 (2026-2027) Funding Proposals Review New Applicant Funding Proposals
<b>April 2026</b>	Quarterly Financial Report Review Year 4 (2026-2027) Funding Proposals Harvest Farm 2025-2026 Extension Update
<b>May 2026</b>	Approve EVICs 6-Month Report Approve La Familia 6-Month Report Approve Northern Colorado Health Network Final Report Approve North Colorado Health Alliance Final Report Approve Butler Institute Final Report
<b>June 2026</b>	Approve Yarrow Collective Final Report Approve The Red Point Center Final Report Approve Lighthouse Final Report Approve Partners Final Report Approve Fort Collins Rescue Mission Final Report Approve Rise Above Final Report
<b>July 2026</b>	Quarterly Financial Report Approve Administrative Reimbursement for Jan-Jun 2026 Approve Abundance Foundation Final Report
<b>August 2026</b>	Approve CSU Prevention Research Center Final Report
<b>September 2026</b>	Review Year 4 (2026-2027) Funding Proposals
<b>October 2026</b>	Quarterly Financial Report
<b>November 2026</b>	No Meeting
<b>December 2026</b>	***Meeting moved to 12/3 Approve EVICs Final Report Approve La Familia Final Report CSU PRC 2024-2025 Extension Deadline (12/31)



## LARIMER REGIONAL OPIOID ABATEMENT COUNCIL

1525 Blue Spruce Dr, Fort Collins, CO 80524 970.619.4642 [larimer.gov/bocc/regional-opioid-abatement-council](http://larimer.gov/bocc/regional-opioid-abatement-council)

### MINUTES

**Date:** March 26, 2026  
**Time:** 2:00 PM to 3:30 PM  
**Location:** Hybrid – Goldfinch/Sparrow Conf. Rm., 2260 W Trilby Road, Fort Collins & Zoom  
**Contacts:** *Rupa Venkatesh* - Council Secretary & Point of Public Contact, City of Fort Collins  
*Heather Gilmore* - Council Staff Support, Larimer County Department of Health and Environment

Voting Members Present: Tom Gonzales, Chair  
Commissioner Jody Shaddock-McNally, Vice Chair  
Rupa Venkatesh, Secretary  
Mayor Gary Hall  
Mayor Pro Tem Brian Mason (Virtual)  
Zeke Cortez (Virtual)

Advisory Members Present: Vanessa Fewell  
Jessica Plummer

Subject Matter Members  
Present: Gordon McLaughlin

Full Recording of Meeting: <https://www.youtube.com/live/2z1Xp6adS7U>

**Call to Order** - The Council Chair called the meeting to order at 2:00 PM.

**Public Comment** - No public comment was made.

#### **Approval of the February Minutes**

**Action** – Mayor Gary Hall moved to approve the January minutes as written. Mayor Pro Tem Brian Mason seconded the motion. ***Motion was unanimously approved.***

#### **Announcements and Reminders:**

- The Chair announced the resignation of Marshall Weaver, Advisory Member with Lived Experience, and congratulated him on celebrating five years of sobriety.
- The application for Advisory Members with Lived Experience is now live on the website and has been distributed to the Council. The deadline to apply is April 30.
- The COAG has directed the Council to ensure that no funding is supplanted. A document addressing this requirement will be included in all future grantee contracts.

## **Grant Administration**

### **Follow-up on February Year 4 Proposals**

- The Chair informed the Council that grantees who submitted Year 4 proposals in February have worked with Janelle Koldos to revise their applications and budgets as needed to align with Council requirements. These updated documents are included in the meeting packet for review.

### **Year 4 (2026-2027) Funding Proposal Approvals**

- Chair explained the tools – spreadsheet and the notes resource
- Commissioner mentioned that there's a new perinatal opioid abatement program through the Larimer County Department of Health and Environment that might be a good fit with the Council's priorities.

### **Lighthouse Year 4 Funding Proposal**

- Lighthouse presented its Year 4 funding proposal, emphasizing that ROAC funding will support the continued operation of its recovery housing program. This includes admissions coordination, case management, recovery programming, live-in support for the Women's Recovery Home, and scholarships to reduce financial barriers. These investments will help expand access to recovery housing and strengthen support for individuals recovering from opioid addiction. They noted that, if additional funds remain in this year's budget, they would like to apply for capital funding to support the purchase of a new women's recovery house.
- Lighthouse is requesting a total of \$146,325 from approved uses category B.4 – Support People in Treatment and Recovery.

- In response to a question about participation in the Butler Institute evaluation process, Lighthouse confirmed its willingness to engage in the three remaining evaluation touchpoints.

#### **Partners Year 4 Funding Proposal**

- Partners presented its Year 4 funding proposal, outlining goals to serve 700 youth and 20 schools in Larimer County through mentoring and prevention programs. The organization plans to provide at least 18 pro-social activities and eight prevention education classes annually. Performance measures focus on achieving or maintaining at least a 60% improvement in youth perceptions of risk and attitudes toward substance use, along with strengthened decision-making skills and connections to supportive adults.
- Partners is requesting a total of \$148,688.38 from approved uses category G.11 – Prevent Misuse of Opioids.
- The Council asked several questions regarding program implementation, including distribution across county school districts and the process for youth referrals.

#### **Fort Collins Rescue Mission/Harvest Farm Year 4 Funding Proposal**

- The Fort Collins Rescue Mission/Harvest Farm presented its Year 4 funding proposal, emphasizing continued coordination to transition at least 40 guests into the Harvest Farm recovery program through tours, onsite assessments, and staff-supported transitions. They will also maintain 24/7 shelter operations for men experiencing homelessness, supported by consistent staffing and funding. Programming goals include providing hundreds of small group engagement opportunities to support recovery and stability. They shared that, if surplus funds are available this year, additional support could help offset a funding gap they had anticipated covering through donations.
- The Fort Collins Rescue Mission/Harvest Farm is requesting a total of \$232,768 from approved uses category B.2 – Support People in Treatment and Recovery.
- The Council inquired about the geographic origin of the unhoused men being served, specifically whether they are from Larimer County or other areas.

#### **Rise Above Year 4 Funding Proposal**

- Rise Above presented its Year 4 funding proposal, highlighting plans to update and launch a Larimer County–specific Connect Effect messaging campaign for youth ages

10–18. The campaign will incorporate local survey data and run from fall 2026 through spring 2027. Rise Above will also continue partnering with local school districts to support prevention programming, including refreshed training on its Not Prescribed curriculum.

- Rise Above is requesting a total of \$34,842 from approved uses category G.9 – Prevent Misuse of Opioids.
- The Council inquired about additional outreach methods and channels being used to engage youth through their campaigns.

#### **Willow Collective Year 4 Funding Proposal – New Applicant Request**

- The Willow Collective presented its Year 4 new request funding proposal, focused on expanding treatment capacity, strengthening its Qualified Behavioral Health Assistant (QBHA) program, and reducing barriers to care. Proposed investments include enhancing clinical services through training and evaluation, increasing family support through mentorship and navigation services, and improving access with options like childcare, telehealth, transportation assistance, and flexible scheduling.
- The Willow Collective is requesting a total of \$59,064.50 from approved uses category E.6 – Address the Needs of Pregnant or Parenting Women and their Families.
- The Council asked how many women served are affected by opioid misuse and noted that, if funded, supporting data would be required.

#### **One Chance to Grow Up Year 4 Funding Proposal – New Applicant Request**

- One Chance to Grow Up presented its Year 4 new request funding proposal, centered on delivering comprehensive, community-wide prevention education. Planned activities include in-person workshops, expert-led webinars, bilingual educational materials, and targeted outreach to schools and youth-serving organizations. The initiative also includes a coordinated media campaign featuring billboards and geofenced digital outreach to increase awareness and engagement.
- The One Chance to Grow Up is requesting a total of \$183,945.95 from approved uses category G.8 – Prevent Misuse of Opioids.
- The Council requested clarification on how funds would be allocated to achieve the proposed deliverables.

**Action** – Mayor Gary Hall made a motion to approve all grantees who presented during the meeting, applying a 5.98% reduction to prior-year contract amounts. The exception was One Chance to Grow Up, for which the discussion was tabled, with a request to return for further consideration at the April meeting.

- Lighthouse - \$146,325.00
- Partners - \$148,688.38
- Fort Collins Rescue Mission/Harvest Farm - \$232,768.00
- Rise Above - \$34,842.00
- Willow Collective - \$59,064.50

Commissioner Shadduck-McNally seconded the motion. Motion was unanimously approved. ***Motion was unanimously approved.***

#### **Update on Larimer County Sheriff's Office's Contract Review**

- Rupa Venkatesh provided an update on the attorney's review of the Sheriff's Office contract, emphasizing the ROAC's commitment to responsibly stewarding settlement funds and meeting state audit requirements. She noted that questions raised in December stemmed from changes in procedures involving SummitStone in October 2025. The Sheriff's Office clarified that while SummitStone staff were no longer riding along in vehicles, they continue to be dispatched to scenes. A formal letter has been requested from the Sheriff's Office to confirm these details, which will be shared with the ROAC for review. The Council will then determine whether the information satisfies the intent of the agreement.

#### **Additional Comments**

- Vanessa Fewell announced her resignation from the ROAC, noting that this would be her final meeting as she transitions to her new role as Deputy Assessor for Larimer County, effective April 10.
- Rupa Venkatesh shared that she will be unable to attend the April meeting due to vacation; her alternate, Chad Wright, will attend in her place.
- Brian Mason noted that the Town of Wellington elections are approaching and, depending on the outcome, he may or may not be able to attend the April meeting.

#### **Adjourn Meeting**

- Commissioner Shadduck-McNally moved to adjourn the meeting. The meeting adjourned at 3:33 PM.

Larimer Regional Opioid Abatement Council 2025 - 2026 Funding Cycle

Cash Basis	2025				2026				TOTAL 2-Year Plan as of 4/15/2026				
	Budget	Actual Revenues & Expenditures	Allocated for specific purpose, not yet spent	Unallocated	Budget	Actual Revenues & Expenditures	Allocated for specific purpose, not yet spent	Unallocated	Budget	Actual Revenues & Expenditures	Allocated for specific purpose, not yet spent	Unallocated	Notes
<b>INFLOWS</b>													
Settlement Funds	\$ 2,486,254.52	\$ 2,486,254.52			\$ 2,603,252.97	\$ 2,603,252.97			\$ 5,089,507.49	\$ 5,089,507.49	\$ - .00	\$ - .00	
Unspent 2025 funds					\$ 316,357.80	\$ 316,357.80			\$ 316,357.80	\$ 316,357.80	\$ - .00	\$ - .00	
Unspent 2023 - 2024 funds	\$ 665,397.54	\$ 665,397.54							\$ 665,397.54	\$ 665,397.54	\$ - .00	\$ - .00	
Return of Unspent Funds	\$ 52,934.61	\$ 52,934.61							\$ 52,934.61	\$ 52,934.61	\$ - .00	\$ - .00	
Interest on Investments	\$ - .00	\$ 256,292.51		\$ 256,292.51		\$ 33,301.87		\$ 33,301.87	\$ - .00	\$ 289,594.38	\$ - .00	\$ 289,594.38	(1)
McKinsey Settlement - non-state	\$ - .00	\$ 2,809.05		\$ 2,809.05					\$ - .00	\$ 2,809.05	\$ - .00	\$ 2,809.05	(2)
<b>TOTAL INFLOWS</b>	<b>\$ 3,204,586.67</b>	<b>\$ 3,463,688.23</b>	<b>\$ - .00</b>	<b>\$ 259,101.56</b>	<b>\$ 2,919,610.77</b>	<b>\$ 2,952,912.64</b>	<b>\$ - .00</b>	<b>\$ 33,301.87</b>	<b>\$ 6,124,197.44</b>	<b>\$ 6,416,600.87</b>		<b>\$ 292,403.43</b>	
<b>EXPENDITURES</b>													
Recovery	\$ 1,507,905.98	\$ 1,413,600.99	\$ 94,304.99		\$ 1,523,867.96	\$ 176,989.55	\$ 957,985.41	\$ 388,893.00	\$ 3,031,773.94	\$ 1,590,590.54	\$ 1,052,290.40	\$ 388,893.00	
Treatment	\$ 258,404.00	\$ 258,404.00	\$ - .00		\$ 363,754.35	\$ 20,710.93	\$ 79,775.42	\$ 263,268.00	\$ 622,158.35	\$ 279,114.93	\$ 79,775.42	\$ 263,268.00	
Prevention	\$ 420,356.00	\$ 420,356.00	\$ - .00		\$ 534,649.10	\$ - .00	\$ 193,530.38	\$ 341,118.72	\$ 955,005.10	\$ 420,356.00	\$ 193,530.38	\$ 341,118.72	
Harm Reduction	\$ 209,962.00	\$ 209,962.00	\$ - .00		\$ 298,360.45	\$ 19,830.03	\$ 278,530.42	\$ - .00	\$ 508,322.45	\$ 229,792.03	\$ 278,530.42	\$ - .00	
Planning & Coordination	\$ 611,085.00	\$ 611,085.00	\$ - .00		\$ 238,978.91	\$ - .00	\$ 238,978.91	\$ - .00	\$ 850,063.91	\$ 611,085.00	\$ 238,978.91	\$ - .00	
Administrative Costs	\$ 56,873.69	\$ 56,873.69	\$ - .00		\$ 100,000.00	29,145.28	\$ - .00	\$ 70,854.72	\$ 156,873.69	\$ 86,018.97	\$ - .00	\$ 70,854.72	
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,064,586.67</b>	<b>\$ 2,970,281.68</b>	<b>\$ 94,304.99</b>	<b>\$ - .00</b>	<b>\$ 3,059,610.77</b>	<b>\$ 246,675.79</b>	<b>\$ 1,748,800.54</b>	<b>\$ 1,064,134.44</b>	<b>\$ 6,124,197.44</b>	<b>\$ 3,216,957.47</b>	<b>\$ 1,843,105.53</b>	<b>\$ 1,064,134.44</b>	

Need to allocate \$ -

Notes:

- (1) Must be spent for Exhibit E purposes, but reported separately from settlement funds.
- (2) Must be spent for Exhibit E purposes, but not reportable to the state.

# Pathway to Change

**Aim:** Ensure all voices are included as efficiently as possible

**ROAC:** Survey in late April to: set the **Vision** and **long-term outcomes**; contribute to **What We Know** (existing conditions and needs), **Who We Impact** (who benefits or is burdened), **What We Bring** (available resources). Review findings at **May meeting**

**Advisory Workgroup:** Finalize **What We Know**, **Who We Impact**, **What We Bring**; generate ideas for **What We Change** (short-term outcomes for grantees) in May and June

**Grantees:** In July, review contributions made by ROAC and Advisory Workgroup; finalize **What We Change**, develop **What We Do** (program activities) and **How We Know** (metrics, indicators of success)

**Butler:** Present final Pathway to ROAC at **August meeting**, schedule permitting



**Grantees - ranked by 2025 allocation size**

	Recovery	Opioid Abatement Planning & Coordination	Prevention	Harm Reduction	Treatment	Administrative Costs	TOTAL
Overall Budget	\$1,812,649	\$169,222	\$405,729	\$197,415	\$374,596	\$100,000	\$3,059,611
Fort Collins Rescue Mission	\$232,768						\$232,768
Abundance Foundation	\$211,550						\$211,550
Yarrow Collective	\$212,943			\$39,660	\$41,422		\$294,025
La Familia	\$150,268						\$150,268
NCHA	\$323,704	\$89,386	\$10,000				\$423,090
Lighthouse	\$146,325						\$146,325
The Redpoint Center	\$141,036						\$141,036
EVICS	\$27,071						\$27,071
NCHN	\$78,199	\$79,090		\$258,700			\$415,989
Butler Institute		\$70,503					\$70,503
CSU Prevention Center			\$211,554				\$211,554
Rise Above			\$34,842				\$34,842
Partners			\$148,688				\$148,688
Larimer County Sheriff					\$263,268		\$263,268
Willow Collective					\$59,065		\$59,065
One Chance to Grow Up			\$183,946				\$183,946
Harvest Farm 2024 Carryover Administration	\$188,048						\$188,048
							\$100,000

Approved Grants  
Current Applicants  
Anticipated Applicants

Total	\$1,523,865	\$238,979	\$589,030	\$298,360	\$363,754	\$0	\$3,113,989	Does not include Harvest Farm carryover
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Balance of actual & predicted requests  
-\$54,377

48.9%      7.7%      18.9%      9.6%      11.7%      0.0%      100.0%

	Year 3	Year 4	Difference
NCHA	\$450,000	\$423,090	-5.98%
NCHN	\$442,906	\$415,989	-6.08%
Yarrow Collective	\$312,913	\$294,025	-7.63%
Fort Collins Rescue Mission	\$247,562	\$232,768	-5.98%
One Chance to Grow Up	\$0	\$183,946	New Applicant
Partners	\$158,300	\$148,688	-6.07%
Lighthouse	\$155,625	\$146,325	-5.98%
The Redpoint Center	\$150,000	\$141,036	-5.98%
Butler Institute	\$74,984	\$70,503	-5.98%
Rise Above	\$37,056	\$34,842	-5.98%
Willow Collective	\$0	\$59,065	New Applicant
CSU Prevention Center	\$225,000	\$211,554	-5.98%
Abundance Foundation	\$225,000	\$211,550	-5.98%

# Abundance: Mission & Need

Bridging Gaps, Building Hope



## OUR MISSION

Abundance Foundation bridges gaps in recovery service continuum.

## THE URGENT NEED IN LARAMIE COUNTY



Larimer County experiences more than one unintentional overdose per week.



Over 26,000 Larimer County residents live with a substance use disorder.



Less than ten percent of individuals with SUD receive treatment.



Untreated addiction costs taxpayers \$34,600 per person annually.

# Abundance Recovery Program



- The program is a holistic model with three core pillars.
- Pillars include Recovery Housing, Peer Support, and Community Connection.
- Provides sober housing and outpatient services for low-income clients.
- The program is peer-driven, with coaches guiding clients through housing.
- Vulnerable populations, especially women, are the target demographic.

# SROI: Proven Value

## Cost & Success



**\$1,400**

Average support cost per client



Range

**\$12k - \$20k**

Outpatient care costs range



**80%+**

Abundance sobriety success rates

## Social Return on Investment



**\$6.61**

Social return for every dollar invested over 10 years

**\$14.71**





Social return increases over a 30-year span

FINANCEL



# 2026 Goals & Objectives



-  Achieve housing stability for all clients within three months
-  Support 300 clients with sober living and peer support
-  Maintain 80% client success in sobriety and quality of life
-  Track client success using Biopsychosocial Assessments regularly

# Equity and Access



Serves justice-impacted individuals well below 80% AMI



Recently opened a second sober living home for women in Loveland



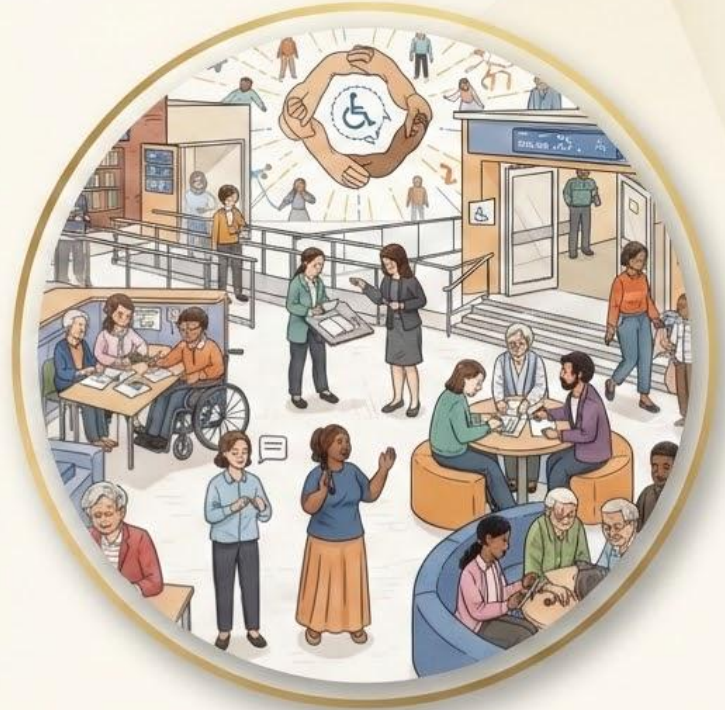
Partnerships with Department of Corrections ensure no reentry downtime



Hiring a bilingual recovery coach to improve cultural accessibility



Partnering with La Familia to reach non-English speakers effectively



# 2026 Budget Request

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- Total budget request for 2026 is **\$211,550**
- **\$90,000** requested for Direct Personnel to hire two Peer Recovery Coaches.
- Sober housing scholarships require **\$60,750** for direct client support.
- **\$60,800** is proposed to support prosocial community connection activities.



## Larimer Region 2 Opioid Abatement Application for funding from 2026 allocation year

**Applicant-Grantee:** Abundance Foundation  
3331 Sun Disk Ct, Fort Collins, CO 80526

**Reference Documents:**

3. *Exhibit E, Schedule B-Approved Uses:* Please refer to this document to identify which state approved use(s) your proposal falls within and consider using this language in your scope of work and budget application.
4. *Region 2 ROAC Approved Goals and Principles:* Please refer to this document and consider the ROACs approved goals when identifying your objectives. Additionally, consider the ROAC's goals and principles when proposing performance measures.

**Approved Use(s) and Budget Amount(s):**

	<b>Approved Use(s) from Exhibit E: include schedule, letter/number</b>	<b>Budget</b>
1	B.2. Provide the full continuum of care of treatment and recovery services for OUD and any co-occurring SUD/MH conditions, including supportive housing, peer support services and counseling, community navigators, case management, and connections to community-based services.	\$211,550
2		\$xx,xxx
3		\$xx,xxx
<b>TOTAL</b>		<b>\$211,550</b>

If you have questions or want assistance with selecting Approved Uses, please contact Jared Olsen at [olsonjt@co.larimer.co.us](mailto:olsonjt@co.larimer.co.us).

**A. PROPOSED SCOPE OF WORK** - *Note that this information will become part of the grantee agreement. Please be informative yet concise.*

1. **Scope of Work:** Describe the scope of work which will be performed under the approved use to respond to the Opioid crisis in Larimer County.

**Abundance Foundation Overview and Community Need:**

Founder and Executive Director, Brian Bauer, established Abundance Foundation in June of 2020 after recovering from substance use disorder himself and recognizing the gap in services available to those in early recovery. Brian noted that small gaps in the system can lead to disastrous consequences. For example, coming directly out of prison or a 30-day detox program, yet not having any guidance on how to successfully reintegrate, and no connection to peer support within the recovery community. Finding a way to support those of our most vulnerable populations was of the utmost importance. Abundance is a peer support-based organization that is uniquely aware of the social challenges that the substance use community faces on a daily basis and is committed to meeting their needs.

Those seeking recovery often don't have the resources available to change their habits, so they end up repeating the cycle of addiction. The Abundance Foundation Recovery Program addresses these gaps by providing sober housing, substance misuse treatment, and peer coaching services for individuals who identify as homeless, low-income, and justice-impacted. Women are also a high priority for this program, as this demographic has few resources available to them, specifically in Northern Colorado. Most importantly, Abundance gives clients a connection to the recovery community, which is vital to ending the cycle of addiction. By ensuring individuals do not fall through gaps in care, Abundance's services directly prevent relapse and reduce the risk of overdose and death.

In Larimer County, there was more than one unintentional overdose per week in 2023 (Colorado Vital Statistics, 2023). Accidental drug overdose is now a leading cause of death among persons under the age of 45. These dramatic increases demonstrate the desperate need to increase our community's attention and resources to this crisis. The Changing Minds Campaign notes 26,000 people in Larimer County are living with a substance use disorder (SUD). This means that about one in 10 residents of Larimer County struggles with an addiction. However, less than one in 10 of those people receive treatment, leaving 23,660 in need of care. Compounding the issue, 1 in 3 Larimer County residents suffers from some sort of mental illness.

The national average for opioid abuse recovery is only around 3%, and according to the National Recovery Study, only 1.2% of opioid users achieve up to one year of sobriety. Abundance's highly-effective, holistic Recovery Program averages success rates above 80% for sobriety across all substance use. "According to the National Institute on Drug Abuse, 'drug abuse costs the U.S. more than \$740 billion annually in health care, wasted productivity, and crime. Abuse of illegal narcotics accounts for \$193 billion of that total, and abuse of prescription opioids accounts for another \$78.5 billion'" (Pacific Crest Detox, 2023).

In our local context of Larimer County, an analysis conducted by Corona Insights for Abundance found that an estimated 25% of the average Larimer County taxpayers' dollars is associated with costs related to untreated addiction, including lost wages, healthcare utilization, and criminal justice involvement. This amounts to a cost of \$34,600 per untreated person, per year who is struggling with addiction, making it a significant economic burden on the community. However, the same analysis found that every \$1 invested in Abundance's recovery program generates an estimated \$6.61 in social return over 10 years, \$11.25 over 20 years, and \$14.71 over 30 years, resulting in significant cost savings for Larimer County taxpayers.

When a person gets out of a 30-day detox program or prison without any structure or anywhere to go, it's extremely easy to fall back into the cycle of addiction because it's all they know. Having resources available to them in the community simply is not enough. People in recovery thrive with structure, accountability, and a strong support system of peers who understand their journey. They need warm handoffs, stable sober housing, and comprehensive treatment that addresses the root causes of SUD. Most importantly, they need meaningful connections with others walking the same path, providing guidance,

encouragement, and a sense of belonging as they rebuild a healthy, fulfilling life. Filling these small gaps that have huge consequences can mean the difference between life and death.

The Northern Colorado Drug Task Force (NCDTF) works to disrupt the flow of illicit drugs in Northern Colorado, also responding to dozens of overdose deaths each year, specifically related to fentanyl. Commander Lieutenant Mark Hertz stated, “We need to help people struggling with addiction access local recovery services.” He continued to explain that “if we’re going to make an impact, we need our community to turn up the volume on the fentanyl conversation.” Abundance Foundation is this support system, loud and clear.

### **Abundance Foundation Recovery Program:**

Abundance Foundation’s response to the overwhelming need for SUD treatment services is to provide outpatient services and sober housing in Larimer County for low-income, homeless, and justice-impacted individuals who do not have access to traditional avenues of treatment services. Peer Recovery Coaches fill gaps for clients by assisting with navigating available resources, finding long-term housing, and finding employment. This program is beneficial not only to the individual being treated but also reduces the financial burden on the local economy. In contrast to the high costs associated with untreated addiction, the average cost to support one client through Abundance’s Recovery Program is less than \$1,400 after Medicaid coverage, significantly lower than the \$12,000–\$20,000 typical for outpatient treatment, and far below the estimated \$34,600 annual cost per untreated person shouldered by Larimer County taxpayers.

Clients are placed into safe, sober housing on a three-month sliding scale basis and walked through the process of rebuilding a life by their individual Peer Recovery Coach, who is under the supervision of a Medicaid-certified licensed clinician. Abundance’s Recovery Program covers portions of the initial three months of housing using a 50%/25%/25% sliding scale approach, then, as necessary, following the initial three months. Frontline experts in the recovery community have found that there is more accountability when clients have their own buy-in and contribute to their living and housing costs. This gives clients the responsibility of finding employment and gaining back the ability to cover their monthly expenses independently, which their coach will help guide them through. This system ensures clients are never alone in rebuilding their new lives.

Housing is a major piece in the recovery journey puzzle. Rent costs are increasing nationwide, and Fort Collins has experienced this firsthand. Individuals leaving incarceration or homelessness are expected to secure housing immediately, despite limited income and significant barriers to employment. Without support, these conditions make recovery far more difficult. Without accountability and safe, stable housing, the majority of these populations end up in the cycle of relapse or back in jail or prison; according to the Colorado Department of Corrections, this number is over 50%.

Stigma and systemic barriers often prevent individuals with a history of addiction or incarceration from accessing stable housing and support. As a result, many struggle to

break cycles of instability. By combining recovery housing with wraparound services, Abundance creates a pathway for individuals to reconnect, rebuild, and successfully reintegrate into the community. There are compounding barriers when it comes to rejoining the community after addiction: finding employment, rebuilding daily stability, securing childcare, accessing healthcare, engaging in wellness activities, and addressing legal needs. If we can remove the biggest barrier (housing), then we can set clients up for success. The goal of Abundance's Recovery Program is to provide sober housing and peer support services that meet clients where they are, in their most vulnerable state, and create an environment where they can successfully reintegrate into society, where they can truly belong and thrive.

Abundance's model is built on three core pillars: recovery housing, peer support, and community connection. Together, these services provide a continuum of care that supports individuals in developing life skills, strengthening coping strategies, and preventing relapse. Through consistent support and meaningful community engagement, individuals build stability, sustain recovery, and successfully reintegrate into the community.

Abundance is an incredibly unique nonprofit. The organizations in Larimer County that provide substance use disorder treatment are limited; some offer residential and outpatient services, but have recently closed their sober living homes. Most do not offer peer coaching services and others only accept male clients. Some only accept major insurance carriers and private pay clients. Recovery Coaching and Peer Services, billed through Medicaid, do not exist as a program anywhere else in Larimer County. Abundance fills the gap where people continuously fall back into their old behavior patterns and lifestyle. While simple, this system has far-reaching positive benefits that affect both the client and the community.

Medicaid cuts, delays, and funding uncertainty have significantly strained Abundance's capacity, with the program currently operating at approximately 40% below needed resources while demand continues to grow. This level of under-resourcing is not sustainable. To meet increasing need in Larimer County, Abundance is requesting \$211,550 to expand its recovery program: \$90,000 to hire additional peer recovery coaches, \$60,750 for sober housing scholarships, and \$60,800 to support prosocial community connection.

100% of funds will support a continuum of care for individuals with OUD and co-occurring SUD/MH conditions, including recovery housing, peer support, case management, and connections to community-based services. Clients receive wraparound support to access employment, transportation, childcare, healthcare, and legal resources. Prosocial activities, such as weekly meals, fitness, and therapeutic programming, further strengthen engagement, stability, and long-term recovery outcomes. Abundance anticipates serving over 300 Larimer County residents across housing, peer recovery coaching, and prosocial connection. This program directly advances ROAC goals by increasing access to recovery services, sustaining long-term recovery, and reducing overdose risk in Larimer County.

2. **Objectives:** List of the objective(s) of the work. Address what you want to accomplish for the clients you serve or the audience you hope to influence. A good resource for setting

objectives can be found [here](#). Consider the ROACs approved goals when identifying your objectives.

Abundance Foundation's Recovery Program Goals for 2026 are:

1.) Ensure that 100% of clients achieve housing stability and are no longer in crisis or survival mode within 3 months of entering the program. Success will look like clients practicing regular self-care routines, regulating physical and emotional well-being, obtaining employment, attending 12-step meetings, and being self-sufficient.

2.) Increase impact by supporting 300 clients with sober housing, peer support, and/or community connection in Larimer County in 2026 on their recovery journey.

3.) By December 31, 2026, at least 80% of Abundance clients will achieve program-defined success, demonstrated by sustained sobriety and measurable improvements in quality of life indicators, including stable housing, employment, and social support.

3. **Performance Measures:** List the metrics and performance measures which you will use to track the work performed and for measuring accomplishment towards each objective. Both interim and final reports shall provide data and information showing how the stated work and objectives have been met utilizing these performance measures and metrics. Consider the ROAC's goals and principles when proposing performance measures.

An updated Biopsychosocial Assessment (tracking biological, psychological, and social factors contributing to quality of life) is conducted by a licensed clinician at intake, ninety days, six months, one year, and two years to evaluate success during and after the Recovery Program. This assessment was designed by drawing questions from validated survey instruments used for similar populations, including the Colorado Family Support Assessment, and was tested with actual Abundance clients to ensure it was easy to understand and complete. Abundance staff collect responses from clients while they are in the program and follow up with alumni via email and text, offering alumni gift cards to incentivize them to share an honest picture of how they are currently doing.

Abundance staff also track assessment completion rates and share aggregated assessment results with the full team on a quarterly basis. These reviews help everyone understand how their efforts contribute to the health and sobriety of Abundance clients. Collecting and reviewing assessment responses on a regular basis also allows Abundance to adjust programming based on the needs of clientele. As the needs of the community evolve, so does Abundance's programming.

To date, results of this program are highly encouraging. Surveys of current clients and alumni reveal that clients make progress in six key outcome areas:

- Sobriety: 98% of clients report that they are stable in their sobriety as of their most recent follow-up assessment (up from 77% at baseline).

- Employment: 65% of clients report that they are employed full-time as of their most recent follow-up assessment (up from 35% at baseline).
- Housing: 35% of clients report that they have self-sufficient housing as of their most recent follow-up assessment (up from 17% at baseline).
- Physical / Mental Quality of Life: 79% of clients report that they have achieved moderate-to-high quality of life in terms of physical and mental/emotional wellbeing (up from 73% at baseline).
- Support system: 91% of clients report that they have a strong support system of families, peers, or significant others (up from 62% at baseline).
- Religion/spirituality: 91% of clients report that religion/spirituality plays a role in their lives (up from 77% at baseline).

4. **Equity-Focused Questions:** The ROAC is interested to understand how your program helps advance equity, and these questions may not be applicable to all proposals. The ROAC's principle on equity is to: *Advance equity for communities disparately impacted by the opioid epidemic by investing in opportunities and reducing barriers these groups face in accessing resources for harm reduction, recovery initiation, recovery support, and prevention. Factors include but are not limited to race, ethnicity, gender, sexual orientation, stigma, geographic distance to resources, fragmented care systems, legal fears, and cultural and language challenges.*

*With this definition in mind, please respond to the following questions related to the program for which you are seeking funding.*

a). **What populations or communities does your program reach? If funded, how will your program provide effective services to the specific needs of the individuals or communities you serve?**

*The ROAC is interested in supporting access to resources for individuals and groups that have typically experienced barriers to these services. We want to know how you will provide services in a way that is particularly effective and accessible to the individuals and communities your program is intended to reach.*

Abundance prioritizes service provision for low-income, homeless, disabled, and justice-impacted individuals who do not have access to traditional avenues of treatment. A large focus is on services and housing for women who fall within this demographic and who currently have limited or no resources available. Abundance only accepts clients that are eligible for Medicaid, exclusively serving clients that fall well below 80% Area Median Income (AMI). Additionally, 100% of Abundance clients have been diagnosed with SUD (Substance Use Disorder), a disability protected under the American Disabilities Act. Having a disability that requires extensive treatment while also dealing with barriers associated with having a low-income (transportation, lack of medical insurance, unstable housing, etc.) makes it extremely difficult to obtain and sustain recovery services.

Abundance also places a high priority and focus on women in recovery, with 58% of clients identifying as female. Women tend to have significantly more pressure related to childcare and

household responsibilities, and also experience more stigma than men relating to substance abuse. This leads to women needing more frequent and in-depth treatment (nida.nih.gov, 2025). In support of this need, Abundance recently opened a second sober living home for women in Loveland. By placing priority on our most vulnerable community members, Abundance ensures that everyone has the opportunity to get the support they need.

Recovery is especially challenging for those coming out of jail or prison. Without stable housing, employment, or support, it's easy for individuals to fall back into unhealthy habits. Abundance works directly with the Department of Corrections, inpatient facilities, and local treatment centers, including Northpoint, Foundry, CARS, Narconon, and SummitStone, to ensure there is no downtime between incarceration, detox, and sober living. Referrals also come from probation and parole officers in Larimer County and beyond, case managers at homeless shelters like the Murphy Center, and, most importantly, word of mouth within the recovery community. By providing immediate stability and connection, Abundance helps individuals avoid slipping through the cracks, stay sober, and build a new life.

**b). How does your program/project remove barriers and improve access to the care or services you provide?**

*The ROAC is seeking to understand if the program is using culturally or linguistically relevant strategies to connect with individuals in a way that makes sense to them.*

Abundance's Recovery Program inherently removes barriers to services. By prioritizing our community's most vulnerable groups, Abundance ensures that underserved individuals have equitable access to recovery services. Abundance prioritizes outreach to underserved populations, including those exiting incarceration, experiencing homelessness, or facing socioeconomic challenges. Providing low-barrier, trauma-informed, and peer-driven support ensures equitable access to care. Abundance's Housing-First approach, streamlined enrollment processes, and health-tracking systems eliminate hurdles and extend services to those least likely to access traditional recovery programs, creating sustainable pathways to stability and sobriety.

Abundance's admissions team works with local jails, prisons, and parole officers to target individuals before they are released. This process starts multiple weeks to months before release dates to work with case managers in getting applications filled out, ensuring a timely, smooth transition from incarceration to reentry. Additionally, Abundance is actively working to ensure services are accessible to all. In an effort to reach more non-English speaking clients, Abundance has begun building a relationship with La Familia, will be hiring a bilingual recovery coach in summer of 2026, is looking into translation services, and seeking to become more aware and educated about cultural differences in Larimer County.

**c). Does the program incorporate the voice of affected individuals into decision-making? If so, please describe this activity in greater detail.**

*The ROAC values community engagement by including individuals who can share their "real world" or lived experience that provides relevant and critical insights and perspectives in addressing the needs and interests of impacted communities.*

Lived experience with SUD and incorporating the voices of those served is inherent in Abundance's operations. Being in long-term recovery himself, Founder and Executive Director Brian Bauer knows firsthand the struggles that those in recovery face. All staff and Board members also have lived experience with SUD. All Recovery Coaches are trauma-informed and have been sober for a minimum of two years.

From the moment new clients arrive, Abundance creates a space where clients can be heard, heal, and rebuild their lives. New clients are welcomed by first providing the most fundamental needs: safe, sober housing, food, clothing, hygiene products, and getting set up with community resources such as Medicaid and SNAP. From here, clients are guided by peer Recovery Coaches to piece together solutions for employment and permanent housing to ensure long-term success. Finally, but vitally important, clients are set up with 12-step meetings and prosocial activities. This all happens within the first week of joining Abundance.

Each sober living house has weekly house meetings where all clients are encouraged to share their thoughts on the program and have a say in how it can be improved or made more relevant to their specific needs. In response to requests for more house-only prosocial activities, the Abundance team creates a monthly plan while also allowing each house to choose their own weekly activities. These practices allow each client to have a voice and be in control of how their recovery journey unfolds instead of being forced into a box they might not fit in.

**BUDGET:** Provide a budget for the approved use. Please use the attached template and create a separate template for each approved use.

**B. CONTACTS AND AUTHORIZED SIGNER:** Please have the person in your organization who approves contract terms and conditions (attorney, CEO, etc.) review the attached draft Grant Agreement (aka "contract") and provide the contact information for the four roles below:

**Primary Contact** *(The individual responsible for providing/receiving communications relating to the grant)*

Name: Brian Bauer

Email: [brian@abundancefoundationinc.org](mailto:brian@abundancefoundationinc.org)

Phone: 720-255-5458

**Project Director** *(The individual with the appropriate level of authority and responsibility to direct the project or program supported by the grant.)*

Name: Elizabeth Zetterquist

Email: [elizabeth@abundancefoundationinc.org](mailto:elizabeth@abundancefoundationinc.org)

Phone: 970-820-8980

**Signatory** *(The individual who has been given the right to sign legal documents on behalf of the grantee)*

Name: Brian Bauer

Email: [brian@abundancefoundationinc.org](mailto:brian@abundancefoundationinc.org)

Phone: 720-255-5458

**Financial Contact** *(The individual with the appropriate level of authority and responsibility for the accounting and reporting of the grant funds.)*

Name: Brian Bauer

Email: [brian@abundancefoundationinc.org](mailto:brian@abundancefoundationinc.org)

Phone: 720-255-5458

**Checklist of items to submit:**

1. Application (this completed form)
2. [Budget \(with supplied template\)](#)
3. Presentation Slides (optional). Please keep brief and succinct if this is a renewal of services previously funded.

Submit application documents to: [larimer\\_opioid\\_rgn@co.larimer.co.us](mailto:larimer_opioid_rgn@co.larimer.co.us)

Send questions to either:

Heather Gilmore, [gilmorhe@co.larimer.co.us](mailto:gilmorhe@co.larimer.co.us)

John Voss, [vossjo@co.larimer.co.us](mailto:vossjo@co.larimer.co.us)

Jared Ohlson, [olsonjt@co.larimer.co.us](mailto:olsonjt@co.larimer.co.us)

# Region 2 Opioid Agreement Budget Worksheet

**Grantee Name:**

Abundance Foundation

**Approved Use:**

B.2. Provide the full continuum of care of treatment and recovery services for OUD and any co-occurring SUD/MH conditions, including supportive housing, peer support services and counseling, community navigators, case management, and connections to community-based services.

## Direct Personnel

Position, Title	Name (Initials Only)	Annual Rate	FTE	Personnel Cost	Fringe Benefits	Total	Explanation, Justification
Peer Recovery Coaches	TBD	\$45,000	2.00	\$90,000	\$0	\$90,000.00	Annual salary for new Recovery Coach (offering peer support and guidance).
				\$0		\$0.00	
				\$0		\$0.00	
				\$0		\$0.00	
				\$0		\$0.00	
				\$0		\$0.00	
<b>SUBTOTAL</b>						<b>\$90,000.00</b>	

*\*All fields in grey should auto-calculate*

## Other Direct Costs

Item(s), Description	Rate	Units	Category	Total	Explanation, Justification
Housing	\$995	50	Other	\$49,750.00	Rent is \$995 per month per client.
Utilities (not to exceed \$11K)	\$11,000	1	Other	\$11,000.00	Water, electric, gas, cable, and internet
Prosocial Community Connection	\$1,000	60.8	Other	\$60,800.00	Weekly dinners, outdoor activities, equine therapy, fitness therapy
			Other	\$0.00	
			Other	\$0.00	
			Consultants	\$0.00	
				\$0.00	
				\$0.00	
				\$0.00	
<b>SUBTOTAL</b>				<b>\$121,550.00</b>	

1 Region 2 ROAC indirect maximum allowed is 15%

<b>TOTAL DIRECT</b>	\$211,550.00	
<b>TOTAL INDIRECT 1</b>		
<b>TOTAL COSTS</b>	\$211,550.00	



HUMAN DEVELOPMENT  
AND FAMILY STUDIES  
COLORADO STATE UNIVERSITY



PREVENTION RESEARCH CENTER  
COLORADO STATE UNIVERSITY

COLLEGE OF HEALTH AND HUMAN  
SCIENCES

# SCHOOL-BASED PREVENTION OF OPIOID USE

## YEAR 4 PROPOSAL

Nate Riggs, Ph.D.

Executive Director, Prevention Research Center

Professor, CSU Human Development and Family Studies



# YEAR 4 SCOPE AT A GLANCE

## 1. Sustain The Blues Program in All Three Districts

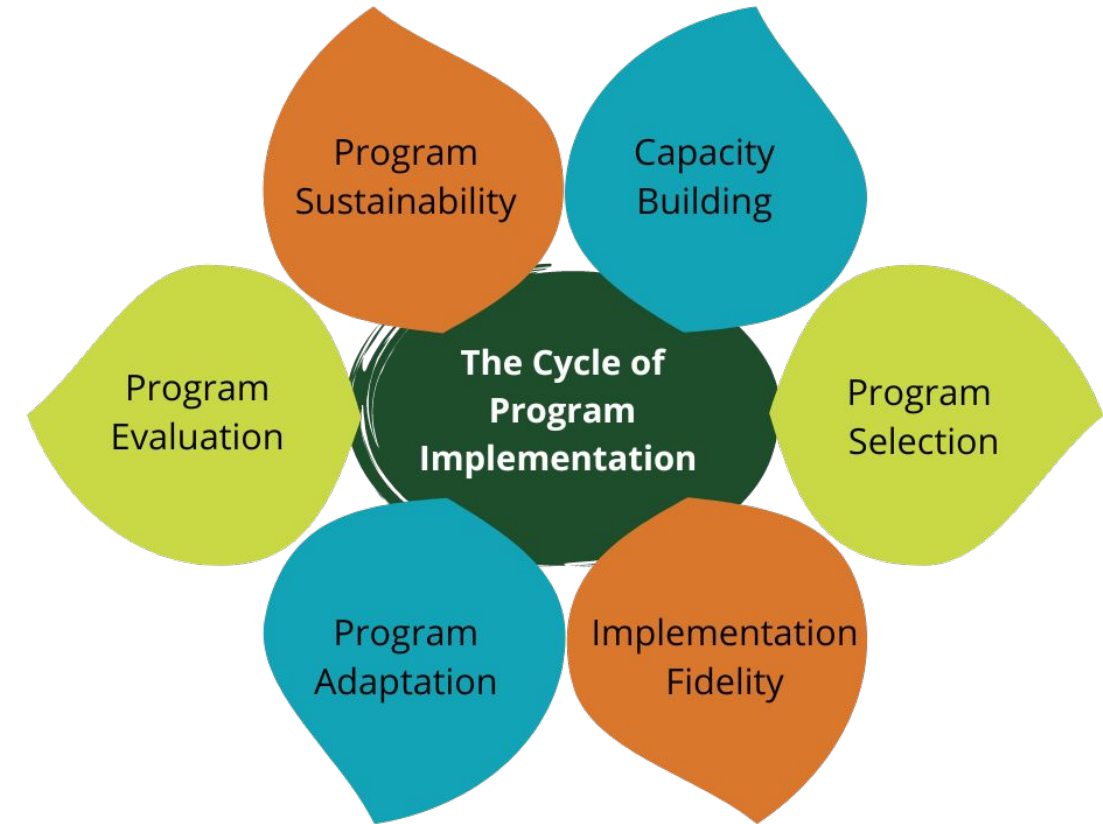
- ✓ Trainer of Trainers progression
- ✓ ~ 15 new staff being trained by TOTs
- ✓ ~ 35 program cohorts expected
- ✓ Evaluate the program

## 2. Continue Additional Programs & Conduct District Scans

- ✓ PSD: Sustain Proud & Empowered Program (Tier 1 Selective Prevention)
- ✓ EPSD: Sustain Guiding Good Choices EBP for Families & Wayfinder EBP K-12 (Tier 1 Universal Prevention)
- ✓ TSD: Full district-wide prevention scan with new initiatives TBD

## 3. Sustain Current Professional Development Opportunities

- ✓ Asynchronous self-paced e-learning upkeep
- ✓ Training and technical assistance as needed



# GOAL 1: SUSTAIN THE LONG-TERM IMPLEMENTATION OF THE EVIDENCE-BASED BLUES PROGRAM (ALL 3 DISTRICTS)

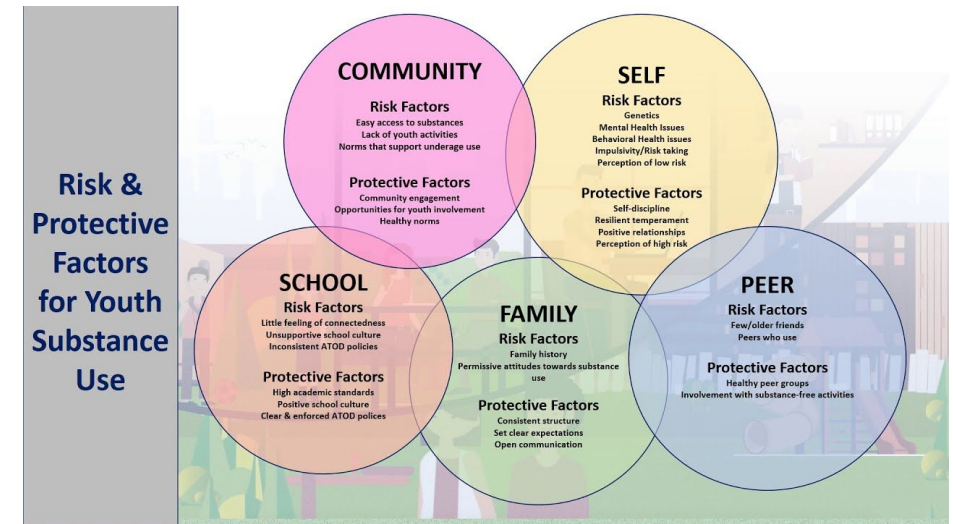


	Years 1-3 Expected		Year 4 Anticipated	
	Students	Cohorts	Students	Cohorts
<b>Estes Park</b>	14	4	6	2
<b>Thompson</b>	133	23	90	18
<b>Poudre</b>	38	7	75	15
<b>Total #</b>	185	34	171	35

# GOAL 2: CONTINUE PROGRAMS + CONDUCT DISTRICT SCANS



**PROUD & EMPOWERED**  
An Intervention for LGBTQ Youth



# GOAL 3: SUSTAIN PD OPPORTUNITIES AND PROVIDE T/TA SUPPORT AS NEEDED

## ❖ Sustain the LMS: Asynchronous e-learning platform

- ✓ 5 e-programs across 2 districts
- ✓ 20+ hours of Prevention-based training courses
- ✓ Deliver new 3-course series (Chronic Absenteeism)

## ❖ Continue synchronous T/TA as needed

- ✓ Continue events on previous topics as requested
  - Substance Use Among Youth
  - Facilitating Difficult Conversations
  - Chronic Absenteeism



# YEAR 3 PROPOSED BUDGET AT A GLANCE

Position	FTE, %	Personnel Cost	Fringe Benefits
Project Director	0.010	\$1,737	\$558
Co-Director	0.030	\$4,491	\$1,442
Project Associate	0.913	\$63,891	\$20,509
Project Associate	0.200	\$12,794	\$4,107
<b>subtotal</b>		<b>\$109,528</b>	

Item(s)	Category	Total
Program Supplies	Supplies	\$19,535
Reimbursements for Program Staff	Other	\$28,381
Learning Management Systems Upkeep	Supplies	\$6,600
Program Training	Professional Development	\$12,250
	<b>SUBTOTAL</b>	<b>\$66,766</b>

<b>TOTAL DIRECT</b>	<b>\$176,295</b>
<b>TOTAL INDIRECT</b>	<b>\$35,259</b>
<b>TOTAL COSTS</b>	<b>\$211,554</b>

## Larimer Region 2 Opioid Abatement Application for funding from 2026 allocation year

**Applicant-Grantee:** Colorado State University  
2002 Campus Delivery  
Fort Collins, CO 80523

**Reference Documents:**

- *Exhibit E, Schedule B-Approved Uses:* Please refer to this document to identify which state approved use(s) your proposal falls within and consider using this language in your scope of work and budget application.
- *Region 2 ROAC Approved Goals and Principles:* Please refer to this document and consider the ROACs approved goals when identifying your objectives. Additionally, consider the ROAC's goals and principles when proposing performance measures.

**Approved Use(s) and Budget Amount(s):**

	Approved Use(s) from Exhibit E: include schedule, letter/number	Budget
1	Schedule B.G.9	<b>\$211,554</b>
	<b>TOTAL</b>	<b>\$211,554</b>

If you have questions or want assistance with selecting Approved Uses, please contact Jared Olsen at [olsonjt@co.larimer.co.us](mailto:olsonjt@co.larimer.co.us).

**A. PROPOSED SCOPE OF WORK** - *Note that this information will become part of the grantee agreement. Please be informative yet concise.*

1. **Scope of Work:** Describe the scope of work which will be performed under the approved use to respond to the Opioid crisis in Larimer County.

The Colorado State University (CSU) Prevention Research Center (PRC) has developed the following scope of work for the utilization of Larimer County's (Region 2) fourth year of opioid abatement funds for school-based prevention. We developed this scope of work based on outcomes from completed goals, objectives, and activities during our first three years. Year 4 of this work will approach initial sustainability efforts, continue to build the prevention capacity and infrastructure necessary to scale up effective evidence-based school prevention efforts for long-term sustainability, and provide immediate prevention support services for students, families, and schools. Additionally, work in Year 4 will focus on the specified, unique needs of each district and sustaining the prevention infrastructure that was built over the past three years.

Goal 1 of this scope of work is to sustain the implementation of the evidence-based [Blues Program](#) to promote Larimer County youth mental health and reduce the use of illicit substances including opioids, alcohol, tobacco, and vaping. The Blues Program is a Selective-Indicated (Tiers 1-2) prevention program and the only Blueprints for Healthy Youth Development certified model prevention program that prevents both substance use and

mental health problems among high schoolers and 8th-grade students. A description of Tiers 1-3 prevention programming can be found on the last page of this document. Years 1 and 2 of this project focused on the growth and scale-up of the Blues Program as staff throughout the three districts were trained and certified to begin implementation in middle and high schools. Years 3 and 4 (2025-2027) continue to build capacity for the long-term sustainability of this program, including an opportunity for expanding a train-the-trainer model, evaluating a larger sample size of program data to yield a more robust program evaluation, and learning more about the effectiveness and satisfaction of this program for Larimer County youth and facilitators.

Goal 2 is to continue implementing additional district-identified prevention programs and conduct district needs assessments to assess how the district-specific prevention landscape has evolved since this work began. With three years passing, this is a critical time to assess the prevention infrastructure that we have built over time. Assessments will be co-designed with each district, with the overarching aim being to assess the fit and feasibility of existing evidence-based programs, including those being implemented through this project. The information gleaned from these assessments will inform future district-specific goals. Concurrently, the PRC will work with PSD to evaluate and sustain the Tier 1 prevention program, Proud and Empowered, to prevent substance use among LGBTQ+ middle and high school students. The PRC will continue to work with EPSD to evaluate and sustain the implementation of the evidence-based [Wayfinder](#), their Tier 1 behavioral health and wellness programming for K-12 students, as well as the evidence-based family programming for students ages 9-14, [Guiding Good Choices](#). The PRC will continue to work with TSD to evaluate their Tier 2 suspension alternative programming. Based on shifts in needs and resources, it is likely that TSD will need to adapt its opioid use prevention approaches and conduct a more in-depth needs assessment throughout the upcoming school year. All school districts will collaborate with the CSU PRC in July and August 2026 to determine the most effective approaches. This may include sustaining current programs or identifying alternative prevention approaches to implement in Year 4.

Goal 3 is to sustain our current professional development (PD) offerings. Years 1 through 3 were dedicated to the development of an online Learning Management System (LMS) to provide district staff with asynchronous prevention-based PD on introductory and intermediate topics, including “*Risk and Protective Factors*” and “*School Connectedness*,” among others, to build the basic knowledge of prevention and the factors that predict later substance use. The past three years also included synchronous events, both in-person and online, for district staff, school staff, students, and families on topics such as (a) substance use among youth, (b) facilitating difficult conversations that arise with these topics, (c) the impacts of chronic absenteeism, and (4) the important role of Gender Sexuality Alliance (GSA) Clubs for LGBTQ+ students. Year 4 will focus on sustaining the current asynchronous LMS offerings and turning past synchronous events into asynchronous formats. If additional synchronous learning is requested for the Larimer County community, the PRC will consider those needs based on the project scope and capacity of both parties.

2. **Objectives:** List of the objective(s) of the work. Address what you want to accomplish for the clients you serve or the audience you hope to influence. A good resource for setting

objectives can be found [here](#). Consider the ROACs approved goals when identifying your objectives.

## Scope of Work

*Goal 1: Sustain the long-term implementation of the evidence-based Blues Program.*

### **Objective 1.1: Support school district staff to sustain and continue implementing the Blues Program.**

**Activity 1.1.1:** Provide trainer of trainers (TOT) opportunities for up to two district staff who completed their fidelity adherence certifications in Years 3 and 4. To obtain final TOT certification, each TOT staff will conduct local Blues Program training for new facilitators. Larimer County TOTs can train any prospective Colorado-based facilitator in the future.

**Outcome 1.1.1.1:** Up to two additional groups (approximately 6-12 district staff per group) will be trained as new Blues Program facilitators in Fall 2026.

**Activity 1.1.2:** The PRC will support school districts' implementation of the Blues Program by offering periodic communities of practice (i.e., learning communities).

**Outcome 1.1.2.1:** The PRC and Blues Program Developer will conduct up to three learning communities throughout the 2026-2027 academic year, depending on district capacity and interest.

### **Objective 1.2: Support local buy-in through Blues Program evaluation**

**Activity 1.2.1:** The PRC will provide Blues Program evaluation services for the school year to gauge program effectiveness in Larimer County.

**Outcome 1.2.1.1:** The PRC will create county-wide aggregate program evaluations and district-specific infographics to report on Blues Program effectiveness.

*Goal 2: Continue implementing additional district-identified prevention programs and conduct district needs assessments to assess how the district-specific prevention landscape has evolved since this work began.*

### **Objective 2.1: Continue implementing district-identified prevention programs and co-create needs assessment plans with each district to identify highest priorities in sustaining opioid prevention programming and professional development (PD).**

**Activity 2.1.1:** The PRC will provide training and technical assistance to support PSD and EPSD in implementing preventive interventions identified in Year 3.

**Activity 2.1.2:** The PRC will conduct evaluations for each program:

- PSD's Proud and Empowered program which prevents substance use among LGBTQ+ middle and high school students.
- EPSD's [Wayfinder](#) program, which promotes K-12 students' school readiness skills and health and wellness.
- EPSD's [Guiding Good Choices](#) family-focused program for students 9-14 years of age, which has been shown to prevent youth substance use.

**Outcome 2.1.2.1:** The PRC will deliver evaluation reports for each of the three district-identified preventive interventions.

**Activity 2.1.3:** During July and August 2026, the PRC will collaborate with each district team to plan processes that will help all parties better understand the efficiency and effectiveness of their programs and PD that have been implemented through this project, the purpose of which is to identify the highest priority needs for Year 4 and beyond. TSD anticipates needing a more robust needs assessment than PSD and EPSD to reevaluate the implications on their priorities of significant budget cuts that have resulted in fewer financial and human resources for prevention.

**Outcome 2.1.3.1:** During July and August 2026, the PRC will regularly meet with each district to develop and conduct a needs assessment, leading to an action plan for prevention programming and PD to be implemented during the 2026-2027 school year. Thompson School District's needs assessment will likely last until the end of the fall semester.

**Outcome 2.1.3.2:** Each district will execute the plans identified by their needs assessments, which may include sustaining existing prevention efforts, initiating new prevention efforts, and/or addressing changing PD needs.

*Goal 3: Sustain current PD opportunities and provide T/TA support as needed.*

**Objective 3.1: The CSU PRC will sustain the current training and PD offerings and provide additional support as needed.**

**Activity 3.1.1:** The PRC will continue to offer asynchronous (online, self-paced) PD opportunities that were established during the first three years of this project, including the creation of a new school attendance e-series based on TSD needs, and will consider additional PD support upon request.

**Outcome 3.1.1.1:** The PRC will provide support to district staff accessing the LMS and will consider additional district needs that fall within the project's goals and scope of work.

**Outcome 3.1.2.1:** The PRC will generate reports summarizing the reach of professional development activities (e.g., attendance, online analytics), participant satisfaction, and knowledge gains, depending on the goals of the PD opportunity and access to survey distribution for each.

- 3. Performance Measures:** List the metrics and performance measures which you will use to track the work performed and for measuring accomplishment towards each objective. Both interim and final reports shall provide data and information showing how the stated work and objectives have been met utilizing these performance measures and metrics. Consider the ROAC's goals and principles when proposing performance measures.

Please see "Outcomes" in the above Scope of Work.

- 4. Equity-Focused Questions:** The ROAC is interested to understand how your program helps advance equity, and these questions may not be applicable to all proposals. The ROAC's principle on equity is to: *Advance equity for communities disparately impacted by the opioid epidemic by investing in opportunities and reducing barriers these groups face in accessing resources for harm reduction, recovery initiation, recovery support, and prevention. Factors include but are not limited to race, ethnicity, gender, sexual orientation,*

*stigma, geographic distance to resources, fragmented care systems, legal fears, and cultural and language challenges.*

With this definition in mind, please respond to the following questions related to the program for which you are seeking funding.

**a). What populations or communities does your program reach? If funded, how will your program provide effective services to the specific needs of the individuals or communities you serve?** *The ROAC is interested in supporting access to resources for individuals and groups that have typically experienced barriers to these services. We want to know how you will provide services in a way that is particularly effective and accessible to the individuals and communities your program is intended to reach.*

This scope of work is strategically designed to support all Larimer County K-12 students when possible and offer targeted support for youth who show the highest need for prevention services. Having a high need for prevention support has been determined by several factors, including the consideration of risk and/or protective factors present for individuals or expected among subpopulation groups of youth. For example, poor mental health is a proven risk factor for opioid use, so youth expressing mental health concerns are provided opportunities to participate in the Blues Program to address mental health and prevent opioid use. A high need may also include various identities, including marginalized populations that may experience heightened risk and/or face limited access to services. For example, youth who identify as LGBTQ+ or questioning face additional stressors and risks at much higher rates than their peers; this scope of work acknowledges this potentially heightened risk and focuses on the needs of LGBTQ+ students in PSD.

In the PSD data from 2023, youth identifying as Genderqueer/Nonbinary, transgender, bisexual, or gay/lesbian reported higher rates of electronic vapor product use, alcohol and marijuana consumption, and nonprescribed prescription pain medicine use than cisgender/heterosexual peers. In year 2, we laid the groundwork to identify solutions for addressing substance use among LGBTQ+ youth, which was launched in year 3. Proud and Empowered is a 10-week intervention designed to help LGBTQ+ students cope with stress, build resilience, and connect with a supportive community. This program is designed to reduce minority stress among LGBTQ+ youth and provide coping skills to improve resiliency when stressful events occur, reducing the use of substances as a method for coping with stressful or negative life events. After completing this program, youth are equipped with advocacy skills to improve their school environment.

This scope of work will be effective because the prevention programs and practices are evidence-based, and training is provided to all staff involved with these prevention services to promote high-quality implementation. The scope of work also offers an array of prevention programs that span from Tiers 1 to 2 (Universal to Indicated) prevention to meet varying prevention needs.

**b). How does your program/project remove barriers and improve access to the care or services you provide?** *The ROAC is seeking to understand if the program is using culturally or linguistically relevant strategies to connect with individuals in a way that makes sense to them.*

The unique opportunity presented by these funds is working directly in schools. Some programs, such as Wayfinder, are delivered to all students in a school (Tier 1; Universal Prevention). Other programs, such as Blues Program, are offered to all students who express specific risk factors (Tier 1-2; Selective-Indicated Prevention), such as poor mental health. These programs are being offered to students directly in schools and during the school day. This removes barriers to access that students may otherwise face, such as paying for services or having available transportation or time to attend a service. The family program will be offered after school hours to accommodate caregiver schedules, and childcare and family meals will be provided to remove additional barriers to services.

When implementing prevention programs or PD opportunities, we are sure to understand and provide the needed accommodations to the best of our ability. For example, EPSD has a high percentage of Spanish-speaking families, so any flyer, training, documentation, and program delivery is offered in both English and Spanish, as translated by their Cultural Liaisons. All programs delivered by schools are encouraged to be adapted by the facilitators to align with local culture while maintaining implementation fidelity. Additionally, when creating digital content, the PRC is sure to stay up to date with electronic accessibility guidelines to allow accommodations to individuals using assistive technology without them having to request formal accommodations.

**c). Does the program incorporate the voice of affected individuals into decision-making? If so, please describe this activity in greater detail.** *The ROAC values community engagement by including individuals who can share their “real world” or lived experience that provides relevant and critical insights and perspectives in addressing the needs and interests of impacted communities.*

We strive to adopt and adapt programs to fit local culture, and we turn to local partners for perspective. Here is a list of examples to show how we make decisions as a team led by community partners:

This project is a continuation of three years of relationship-building between the CSU PRC and each school district in Larimer County. Every part of this project is planned in collaboration with our district liaisons (project champions) to understand local districts and make decisions that support Larimer County schools, staff, students, and families. We are always sure to differentiate between the three districts, as they have unique needs and strengths.

Proud and Empowered is the programming that PSD recently launched for LGBTQ+ students and includes two sections: 1) an intervention focused on individual LGBTQ+ youth resilience and 2) a youth-led environmental strategy intervention. After completing the resilience intervention, PSD LGBTQ+ youth will select peer allies and popular opinion leaders in the school to help them review climate findings from school policy scans, be trained in social action and community organizing principles, develop a strategic plan alongside the school administration, and help implement these strategies through the following semester. As such, the campaigns and actions designed through this program are thus designed and operated by PSD students to allow honest and accurate youth voices. This prevention service will also include focus groups as part of a needs assessment to better understand the needs of local youth.

During the Blues Program training, we invite students to provide feedback on the program and suggest adaptations that would make the program more inclusive or relatable for them and their peers. We try to include youth voices when possible. Middle and high school students are invited to co-facilitate the Blues Program too.

- B. **BUDGET:** Provide a budget for the approved use. Please use the attached template and create a separate template for each approved use.
- C. **CONTACTS AND AUTHORIZED SIGNER:** Please have the person in your organization who approves contract terms and conditions (attorney, CEO, etc.) review the attached draft Grant Agreement (aka “contract”) and provide the contact information for the four roles below:

**Primary Contact** (*Individual responsible for providing/receiving communications relating to the grant*)

Name: Nathaniel Riggs, Prevention Research Center Executive Director  
Email: [nathaniel.riggs@colostate.edu](mailto:nathaniel.riggs@colostate.edu)  
Phone: (970) 491-2684

**Project Director** (*The individual with the appropriate level of authority and responsibility to direct the project or program supported by the grant.*)

Name: Nathaniel Riggs, Prevention Research Center Executive Director  
Email: [nathaniel.riggs@colostate.edu](mailto:nathaniel.riggs@colostate.edu)  
Phone: (970) 491-2684

**Signatory** (*The individual who has been given the right to sign legal documents on behalf of the grantee*)

Name: Michael Lang, Senior Research Administrator  
Email: [michael.lang@colostate.edu](mailto:michael.lang@colostate.edu)  
Phone: (970) 491-5570

**Financial Contact** (*The individual with the appropriate level of authority and responsibility for the accounting and reporting of the grant funds.*)

Name: Erik Anderson, Financial Research Administrator  
Email: [erik.anderson@colostate.edu](mailto:erik.anderson@colostate.edu)  
Phone: (970) 491-1576

### **Checklist of items to submit:**

1. Application (this completed form)
2. Budget (with supplied template)
3. Presentation Slides (optional). Please keep brief and succinct if this is a renewal of services previously funded.

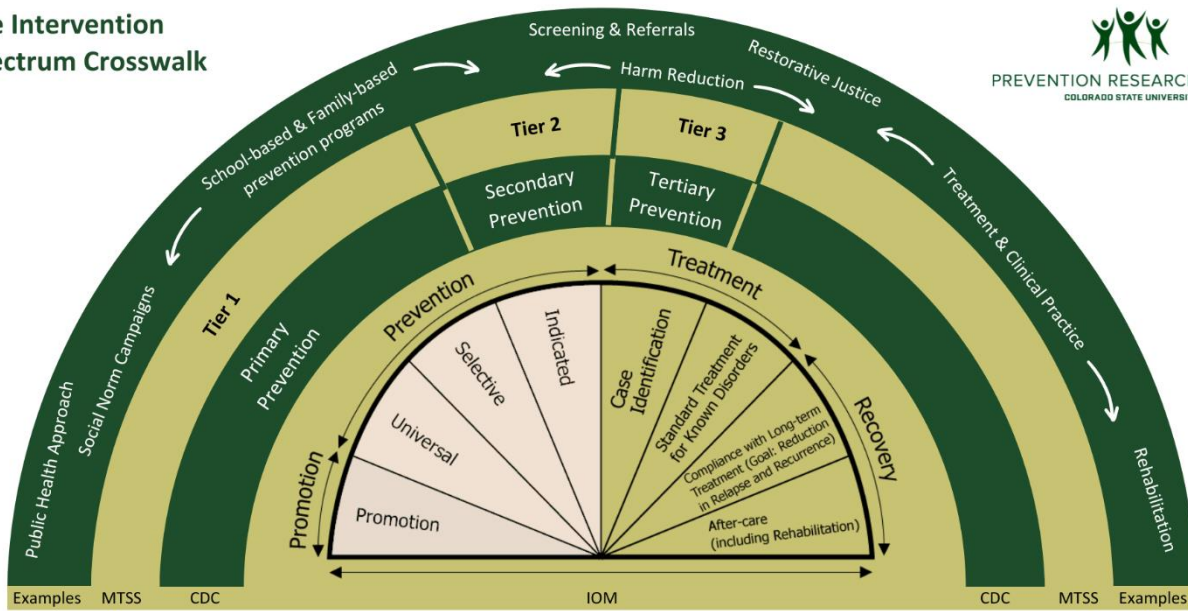
Submit application documents to: [larimer\\_opioid\\_rgn@co.larimer.co.us](mailto:larimer_opioid_rgn@co.larimer.co.us)

Send questions to either:

Heather Gilmore, [gilmorhe@co.larimer.co.us](mailto:gilmorhe@co.larimer.co.us)  
John Voss, [vossjo@co.larimer.co.us](mailto:vossjo@co.larimer.co.us)  
Jared Ohlson, [olsonjt@co.larimer.co.us](mailto:olsonjt@co.larimer.co.us)

# Appendix

## The Intervention Spectrum Crosswalk



Adapted From: *Institute of Medicine (IOM) Continuum of Care; Center for Disease Control and Prevention (CDC) Public Health Model; & Multi-Tiered System of Supports (MTSS)*, Colorado Department of Education

# Opioid Agreement Budget Proposal Worksheet 2026-2027

Grantee: Colorado State University

Approved Use: Schedule B.G.9 - School-based or youth-focused programs or strategies that have demonstrated effectiveness in preventing drug misuse and seem likely to be effective in preventing the uptake and use of opioids.

Direct Personnel							
Position	Name	Annual Rate	FTE, %	Personnel Cost	Fringe Benefits	Total	Justification
Project Director	N. Riggs	\$173,745	0.010	\$1,737	\$558	\$2,295	Dr. Riggs will be responsible for all project activities for each of the three project goals. He will meet regularly with school district liaisons. He will lead weekly project meetings with the CSU team and adjust project activities as needed or as requested by school districts.
Co-Director	A. Williford	\$149,695	0.030	\$4,491	\$1,442	\$5,932	Dr. Williford will direct project Goal 2 for PSD. She will co-create the evaluation plans for Goals 1-3 with Ms. Mingola and Mx. Hansen. She will attend weekly project meetings with the CSU team and meet with district liaisons as needed.
Project Associate	N. Mingola	\$69,979	0.913	\$63,891	\$20,509	\$84,400	Ms. Mingola (Master's Degree in Prevention Science) will work directly with school districts to sustain the Blues Program (Goal 1), facilitate needs assessments and implementation best practices for new prevention initiatives (Goal 2), and sustain prevention-based professional development opportunities (Goal 3). She will attend weekly project meetings with the CSU team and meet with district and school contacts as needed. She will lead program evaluations and will work with program school personnel to assist with scheduling of pieces of training, program marketing or recruitment strategies, other implementation needs, and lead learning community meetings with Program facilitators in TSD and EPSD (Goals 1 and 2).
Project Associate	A. Hansen	\$63,972	0.200	\$12,794	\$4,107	\$16,901	Mx. Hansen (Bachelor's Degree in Psychology and Human Development) will support the CSU team with any potential program evaluation needs (Goals 1-3). They will attend weekly project meetings with the CSU team and meet with district and school contacts as needed. They will work with PSD in determining best practices to support LGBTQ+ students (Goal 2).
<b>subtotal</b>						<b>\$109,529</b>	

\*All fields in grey should auto-calculate

Other Direct Costs					
Item(s)	Rate	Units	Category	Total	Justification
Program Supplies	\$24,135	1	Supplies	\$24,135	Costs for selecting and implementing all programs (Goals 1 and 2). This includes all supplies needed to implement the programs with high fidelity (e.g., program subscriptions, consumable materials to implement, childcare for families during the program delivery, family meals during program delivery, mailing and printing, etc.).  <b>Anticipated breakdown (TBD after needs assessment in August):</b> Blues Program supplies: \$145 per cohort; 35 cohorts = \$5,075 Guiding Good Choices Program supplies: \$2,300 per cohort; 4 cohorts = \$9,200 Proud & Empowered Program supplies: \$250 per school; 8 schools = \$2,000 Additional PD & Programming TBD after needs assessment: \$7,860
Reimbursements for Program Staff	\$28,381	1	Other	\$28,381	Costs for Larimer County's K-12 district and school staff involved with program support or facilitation, including mental health professionals, counselors, social workers, teachers, substitutes, and other support staff. Most staff will receive \$500 per year, plus fringe @ 22.85% for program implementation requiring 10+ hours of work that involves program training, promotion, recruitment, and implementation. Other staff will receive reimbursements at a price that aligns with the district policies for the specified work.  <b>Anticipated Spending (TBD after needs assessment in August):</b> Blues Facilitators: \$500 + 22.85% fringe = \$614.50 per staff; 29 staff = \$17,820 Blues TOT leaders: \$50 + fringe for 12 hours; 2 leaders = \$1,470 Guiding Good Choices Facilitators: \$800 + 22.85% fringe per staff per cohort = \$982.80; 4 cohorts with 2 staff each time = \$7,862.40 Spanish Translation services for programming: \$50 + fringe hourly; 20 hours = \$1,228.50
Learning Management Systems Upkeep	\$2,000	1	Supplies	\$2,000	Costs associated with managing the LMS, including any associated fees for content creation, site administration, licensing, and/or consulting fees that contribute to this upkeep.

Program Training	\$12,250	1	Professional Development	\$12,250	<p>Costs for training at all three school districts. This includes costs associated with internally developed training or purchasing training from outside organizations, training materials, printing, and/or meals provided for in-person training. Potential training opportunities include sessions for the Blues Program, Proud and Empowered Program, Guiding Good Choices Program, internally designed pieces of training, or other needs identified during needs assessments. Training sessions will be decided in the planning months of this contract (Summer 2026).</p> <p><b>Anticipated Spending (TBD after needs assessment in August):</b>  Blues TOT events: 40 participants at \$50 each = \$2,000  PD incentives for EPSD staff: \$75 per person; 50 staff = \$3,750  PD incentives for TSD staff: \$25 per TIC; 100 TICs = \$2,500  Additional training from needs assessment: \$4,000</p>
<b>SUBTOTAL</b>				<b>\$66,766</b>	

<b>TOTAL DIRECT</b>	\$176,295
<b>TOTAL INDIRECT</b>	\$35,259
<b>TOTAL COSTS</b>	\$211,554

# One Chance Outreach and Impacts

<b><u>Deliverables</u></b>	<b><u>Expected Reach</u></b>
<b>In-person workshops w/ materials (Spanish &amp; English), 4</b>	25-100
<b>Expert webinars w/ child psychiatrists &amp;/or medical doctors w/ lived knowledge, 4</b>	50-300
<b>Community Out-Of-Home (billboard) campaign, TBD (availability &amp; media mix recommendation)</b>	~22.8M Impression if 6-OOH - repeated views, start the conversation
<b>Geofenced digital campaign linked to landing page, TBD (media mix recommendation)</b>	~1.6M impressions per \$10,000 - supporting science backed data for parents
<b>Web landing page, i.e. <a href="https://HighRiskTHC.org">HighRiskTHC.org</a> (Available for 1yr w/option to renew)</b>	~5,000 clicks to the landing page per \$10K spend on digital campaign, clear evidence based information
<b>Tool-kits, materials &amp; digital resources, English &amp; Spanish</b>	Long-term resource availability, digital and hard copy materials, currently 10 Spanish pieces
<b>Outreach to schools: leadership, nurses, SROs, PTA</b>	Embedded institutional support at Middle and High Schools reaching 100's of trusted adults
<b>Outreach to Youth Serving Organizations</b>	Community support and referrals reaching hundred of families
<b>Earned media</b>	Based on availability, local papers

## Region 2 Opioid Agreement Budget Worksheet

**Grantee Name:**

One Chance to Grow Up - a project of Colorado Nonprofit Development Center (CNDC)

**Approved Use:**

List approved use here. Please complete a separate budget worksheet for each approved use. Exhibit E, Schedule B - Part 2 Item G Number 8

Direct Personnel							
Position, Title	Name (Initials Only)	Annual Rate	FTE	Personnel Cost	Fringe Benefits	Total	Explanation, Justification
Coordinator/Outreach (1/3 FTE) - Coalition building, event planning, execution, followup and social media outreach	Unknown - may be one person or may be combination of personel			\$0		\$24,000.00	This will be a combination of time spent making contact with local organizations and coordinating in-person and virtual events, along with ongoing follow-up with groups throughout the campaign
Campaign Development - Region 2 design, implementation, and management of ROAC	Unknown - may be one person or may be combination of			\$0		\$7,000.00	One Chance campaign creation and management
				\$0		\$0.00	
				\$0		\$0.00	
				\$0		\$0.00	
				\$0		\$0.00	
<b>SUBTOTAL</b>						<b>\$31,000.00</b>	

*\*All fields in grey should auto-calculate*

Other Direct Costs						
Item(s), Description	Rate	Units	Category	Total	Explanation, Justification	
Marketing Contract for Campaign Development - Region 2 design, implementation, and management of ROAC Campaign	\$35,453	1	Other	\$35,453.00	Contract with the marketing company for thier services including campaign development and a landing page for Region 2	
Paid media - OOH and Digital ad expense	\$75,000	1	Other	\$75,000.00	Direct digital and OOH purchase - This amount is scaleable and can be increased to reach more trustee adults	
Expert Medical Consultant	\$5,000	1	Consultants	\$5,000.00	Consultation to confirm data and create professionally guided content	

Community, Parent, and Trusted adult education In-person Education (minimum 4 )	\$2,500	4	Supplies	\$10,000.00	This expense will include the cost for venues, materials, toolkit, printing and other cost associated with the events, including encouraging attendance
Community, Parent, and Trusted adult education Virtual Education Webinars (minimum 4)	\$500	4	Supplies	\$2,000.00	This expense will include venue, recording, ads and other associated costs with the event.
Evaluation, adaptation, and reporting	\$1,500	1	Other	\$1,500.00	Monitoring of the campaign, adjusting when necessary, and final analysis
				\$0.00	
				\$0.00	
				\$0.00	
				\$0.00	
			<b>SUBTOTAL</b>	<b>\$128,953.00</b>	

<b>TOTAL DIRECT</b>	\$159,953.00
<b>TOTAL INDIRECT 1</b>	\$23,993
<b>TOTAL COSTS</b>	\$183,945.95

1 Region 2 ROAC indirect maximum allowed is 15%



# Harvest Farm Expansion

Final Report

Kyle McPherson

Sr. Director of Programs Northern Colorado

A large orange circle is positioned on the left side of the slide, partially overlapping the white background. The text 'Expansion Recap' is written in white, sans-serif font within this circle.

# Expansion Recap

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Expand HF by 8 beds- bringing capacity from 72 to 80 program beds

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Create an ADA-accessible living space & restroom

---

Increase Septic Capacity to handle the 8 additional Participants

---

Bring building up to current codes

# Big House Project

## Executive Summary Timeline (2024–2026)

TOTAL ROAC INVESTMENT  
**\$400,000**

TOTAL PROJECT COST  
COST  
**\$599,916**

### BUDGET

- JAN 2024**  
Expansion approved (\$446K)
- OCT 2024**  
Grant extension requested
- MAY 2025**  
\$400K funding gap identified
- JUL 21, 2025**  
Contract signed (\$635,924)
- SEPT 19, 2025**  
Reduced scope contract (\$313,802)

### SEPTIC

- FEB 2024**  
System failure, emergency repairs
- MAR–AUG 2024**  
New system designed and installed
- SEPT 2025**  
County requires new septic redesign
- OCT 22, 2025**  
New design approved
- MAR 31, 2026**  
Installation complete

### DESIGN

- DEC 2024**  
Initial architectural plans drafted
- JAN–MAY 2025**  
Design and engineering finalized

### PERMITTING

- JAN 2024**  
Expansion submitted
- MAY–AUG 2025**  
Revisions + floodplain issues
- LATE JULY 2025**  
Basement eliminated (fire code)
- OCT 22, 2025**  
Permit approved

### CONSTRUCTION

- JUN–JUL 2025**  
RFQ + bid process
- NOV 11, 2025**  
Construction kickoff meeting
- NOV 19, 2025**  
Construction started
- FEB 19, 2026**  
Grand reopening ceremony
- MAR 31, 2026**  
Project complete

# Design #1

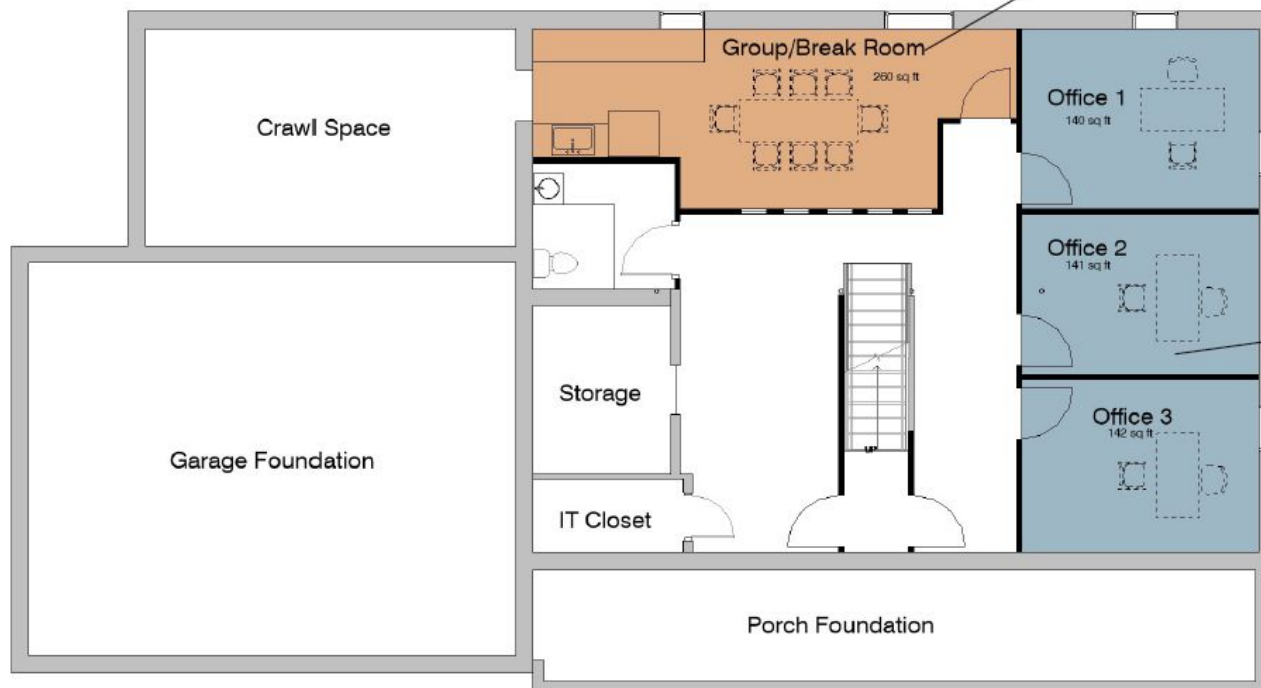


Photo of existing space with approximate group/break room location



Photo of existing space with approximate office locations

# Design # 2



Photo of existing space with approximate accessible restroom location



Photo of existing space with approximate bedroom location



Main Floor Plan



Photo of existing space with approximate bedroom location

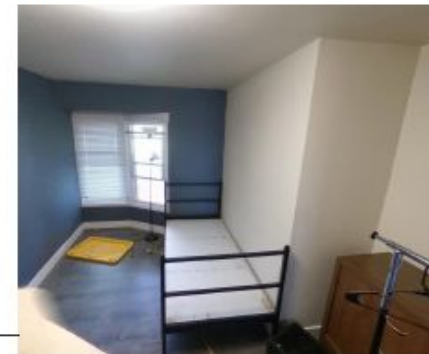


Photo of existing space with approximate bedroom location





# Projected 1-Year Post-Project Completion vs 2024 Actual Outcomes

•The success achieved in 2025 can be attributed to strategic planning and targeted funding from the ROAC, which supported key areas such as intake, case management, and efforts to increase the number of men entering Harvest Farm from FCRM. These initiatives have directly contributed to our ability to exceed expectations, with more men obtaining stable housing and employment and graduating from the program.

Category	Projected (1 Year Post-Project Completion)	2025 Actual
<b>Nights of Shelter</b>	25,594	25,925
<b>Meals Served</b>	53,733	46,736
<b>Obtained Housing</b>	95	108
<b>Obtained Employment</b>	68	77
<b>Graduates</b>	48	64
<b>Total Program Participants</b>	155	165
<b>Total Cost to Participants</b>	\$0.00	\$0.00

Questions?

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## Final Report Outline

### Grantee Report to the Larimer Opioid Abatement Council

**Grantee:** Fort Collins Rescue Mission

**Submitter Name:** Alan Lally

**Submission Date:** 4/15/2026

**Grant Agreement Period:** June 1, 2024 through February 28, 2026

**Total Agreement Amount:** \$400,000

**Carryforward Amount:** \$0

**1. Objective Results:** *List each of the objectives from the grant agreement and the specific outcomes achieved for each objective. The information can be presented in other formats, such as tables or charts.*

**1.) Complete basement remodel and add 8 additional beds by January 2025**

The basement remodel has been completed and the eight additional beds have been added, expanding residential capacity, improving functionality, and providing enhanced accommodations for Harvest Farm guests.

**2.) Increase Harvest Farm's capacity from 72 to 80**

The completion of the Big House project has added 8 more beds, bringing our total capacity to 86 beds, supporting individuals in recovery from substance use disorder.

**3.) Increase New Life Program (NLP) graduates from 45 to 48, 1-year post-completion**

In CY 2025, Harvest Farm graduated 64 individuals from the New Life Program, exceeding our goal of 48 graduates one year post project completion and continuing to demonstrate the program's effectiveness.

The Big House project was successfully completed in March 2026 following an extension granted by the ROAC Council. With the addition of eight new beds, Harvest Farm has increased its overall capacity, which we expect will lead to continued growth in the number of program graduates. This expansion allows us to serve more individuals while strengthening the overall program, positioning us to build on current outcomes and further increase our impact in supporting individuals in recovery from substance use disorder.

**4.) Increase support group participation from 130 to 150 participants, 1-year post-completion**

In CY 2025, 162 men participated in small groups, 166 in group therapy, and 152 in regular 12-step meetings. In CY 2025, we exceeded our goal of increasing support group participation to 150 participants. This was achieved prior to the expansion. With the expansion now complete, we are positioned to meet and exceed this number in the coming year.

**5.) Increase total participants in the program from 140 to 155, 1-year post-completion**

In CY 2025, Harvest Farm brought in 165 new men into the New Life Program already exceeding the goal of bringing in 155 participants within one-year post-completion. With the completion of the Big House project and expanded program capacity, we expect to continue to exceed his goal.

2. **Performance Measures and Results:** *Unless they are included above, list each of the performance measures from the grant along with the results of the measures. The information can be presented in other formats, such as tables or charts.*
3. **Metrics.** *Unless they are included above, list each of the metrics from the grant along with the resulting data. This information can be presented in other formats, such as tables or charts.*
4. **Budget to Actual Spreadsheet:** *Please complete the attached budget worksheet and show the actual expenditures for the grant period. The budget column should agree with the original budget **plus** any adjustments from your six-month report. If there are unspent funds, please explain how they will be used in the next grant period.*
5. **Financial System Reports:**
  - a. *A financial system-generated summary Profit & Loss Statement for the grant year. The statement should include Opioid grant dollars only (not the entire organization.)*
  - b. *A financial system-generated general ledger for the reporting period showing detailed grant transactions. The statement should include the date, description, and amounts that are sorted and summed to match a) above.*
  - c. *If the above statements are not available or do not match your budget to actual spreadsheet, please explain.*
6. **Questions:**
  - a. **What went well?**

Overall, this project came with several unexpected hurdles that required us to pivot from our original plan to remodel the basement of the building commonly referred to as the Big House to add eight additional beds. Despite those challenges, our team stayed flexible and solution focused, and continued moving the work forward.

One of our biggest successes was the completion of the septic expansion. This has historically been the primary barrier to any meaningful capacity growth at Harvest Farm, and getting it completed was a critical milestone. Not only did it allow this project to move forward, but it also creates a path for future expansion that has not been possible in the past.

Through strong collaboration across staff, consistent communication, and the support of granted extensions, we were able to complete the project and bring the additional beds online. This marks the first expansion at Harvest Farm in over a decade and increases our total capacity to 86 men, including 80 program beds and six Peer House beds.

Overall, what went well was our ability to adapt, stay aligned as a team, and follow through on a complex project that will have a lasting impact on the number of men we are able to serve.

**b. How could your program be improved?**

We are presently working to expand clinical services and support to the participants at Harvest Farm. We believe that increased access to therapeutic support will have a positive impact on the participants at Harvest Farm and increase who we are able to serve

**c. What is the future of your program? How will it be sustained?**

The future of Harvest Farm is focused on steady, responsible growth so we can continue serving men experiencing homelessness and substance use disorder at a high level. With the recent expansion and completion of the septic system, we are now better positioned to increase capacity and strengthen the program.

Sustainability will be supported through a mix of grants, private donations, and public funding, along with a continued focus on strong outcomes in employment, housing stability, and recovery. We are also working to build out clinical support and resources for participants to ensure they have access to the care they need.

Together, these efforts position Harvest Farm to remain a stable and effective program long term.

**d. What could the Council improve?**

No comment at this time. We greatly appreciate the Council's ongoing support.

