

LARIMER COUNTY BUDGET OFFICE



2023 PROPOSED BUDGET

October 19, 2022



Agenda

1. Budget Process
2. Key Initiatives
 - I. Capital Projects
 - II. Operating Budget
3. Budget Overview
4. Disaster Response
5. Allocation of General Fund Balance
6. Public Feedback

Budget Process

Date(s)	Who?	Step
April	Elected Office/Departmental Staff & Budget Office	Strengths, Weaknesses, Opportunities & Threats Analysis
May	BOCC, County Manager & Budget Office	General Fund Forecast & Initial 2022 Budget Targets
June-August	Elected Office/Departmental Staff	Develop Requested Budgets
July & August	Human Resources, BOCC, County Manager & Budget Office	Compensation Analysis & Direction
August	Elected Office/Departmental Staff	Submit Budget Requests & Capital Improvement Plans
September	Elected Office/Departmental Staff, County Manager & Budget Office	Review of Requested Budgets & Capital Improvement Plans
Late September	BOCC, County Manager & Budget Office	Budget Retreat & Direction

Budget Process

Date(s)	Who?	Step
Late September & Early October	County Manager & Budget Office	Develop Proposed Budget
October 15	BOCC, County Manager & Budget Office	2022 Proposed Budget Submitted to BOCC
October 19	BOCC, County Manager & Budget Office	Work Session on 2023 Proposed Budget
Fall	BOCC, Budget Office	Public Feedback
Fall	BOCC, Budget Office	Community Conversations
November 2	Everyone	Election Day
November 8	BOCC, County Manager & Budget Office	Public Hearing on 2022 Budget & Landfill Rates



Budget Process

Date(s)	Who?	Step
November 17	BOCC, County Manager & Budget Office	Final 2022 Budget Retreat & Direction
Late November	Assessor	Final 2022 Certification of Values
December 7	BOCC, County Manager & Budget Office	Public overview of changes made to 2022 Budget at Administrative Matters
December 15	BOCC, County Manager & Budget Office	Adopt 2022 Budget & mill levies
December 15	Budget Office	Taxing districts submit mill levies
By December 22	Budget Office	Submit certification of mill levies

Key Initiatives

Behavioral Health Facility

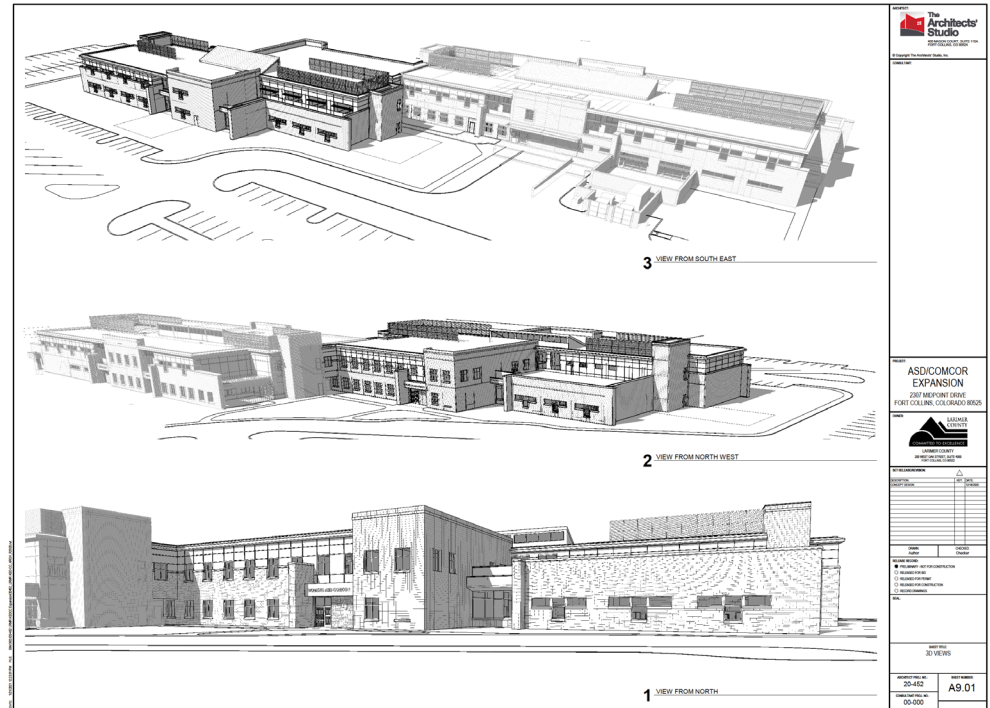
- Construction complete in '23
- Operations to begin in 4th quarter of 2023



Key Initiatives

Community Justice Alternatives Expansion

- Construction completed in 2nd quarter of 2023.
- Renovations to existing facility to follow
- Expansion operational in 3rd quarter of 2023



Key Initiatives

Fleet Campus

- Construction to begin in 2022
- Land purchased in 2020
- \$16 million budget in 2023
- Current facility inadequate



Key Initiatives

Jail Improvement Project

- Construction began in June 2020
- Constructed in phases, complete in mid-2023
- \$6.2 million budget in 2023
- Tower completed in 4th quarter of 2022



Key Initiatives

Ranch Master Plan

- \$23.6 million budgeted in 2022
 - Arena Circle and Andalusian Road
 - 4-H/Youth Indoor Arena
 - Infrastructure upgrades
 - Recreational vehicle & parking improvements
- \$104 million+ in improvements planned over next 5 years



Key Initiatives

Other Key Capital Projects:

- North Landfill Design & Construction - \$12 million
- Widen CR 70 from I-25 to CR 25 - \$12.8 million
- Central Transfer Station - \$10 million
- Improvements to CR 19 from CR 38E to CR 40 - \$4.1 million
- Replacing & Maintaining Assets - \$40.4 million

Key Initiatives

Operating Budget:

- Fund operation of new or expanded facilities
 - Behavioral Health
 - Community Justice Alternatives
 - Larimer County Jail
- Mitigate Future Disasters
 - Fire Attack Staff
 - Wildfire Program Coordinator

Key Initiatives

Operating Budget:

- Fund Strategic Plan Initiatives
 - Climate Smart & Air Quality
 - Unified Credit Card
 - Data Program Manager
 - Flood Warning System

Key Initiatives

Operating Budget:

- Improve Core Services
 - County Attorney Staff
 - All Hazards Sergeant
 - Timekeeping Software
 - Fraud Prevention
 - Collective Bargaining Staff
 - Legislative Coordination
 - Communications

Key Initiatives

Respond to changing economic conditions

- Careful consideration of ongoing expenses
- Operating costs increase due to inflationary pressures
- Increase compensation to attract and retain quality staff
- 26 requests for new funding not approved
 - \$7.6 million in funding
 - 11 new positions

Key Initiatives

Respond to changing economic conditions

- Short-term forecast assumes recession
- Likely significant increase in taxable values for 2024
- Planned reduction in taxable values for 2025 and 2026
- Sales tax & interest income budgets remain very conservative
- Other revenues flat in 2024

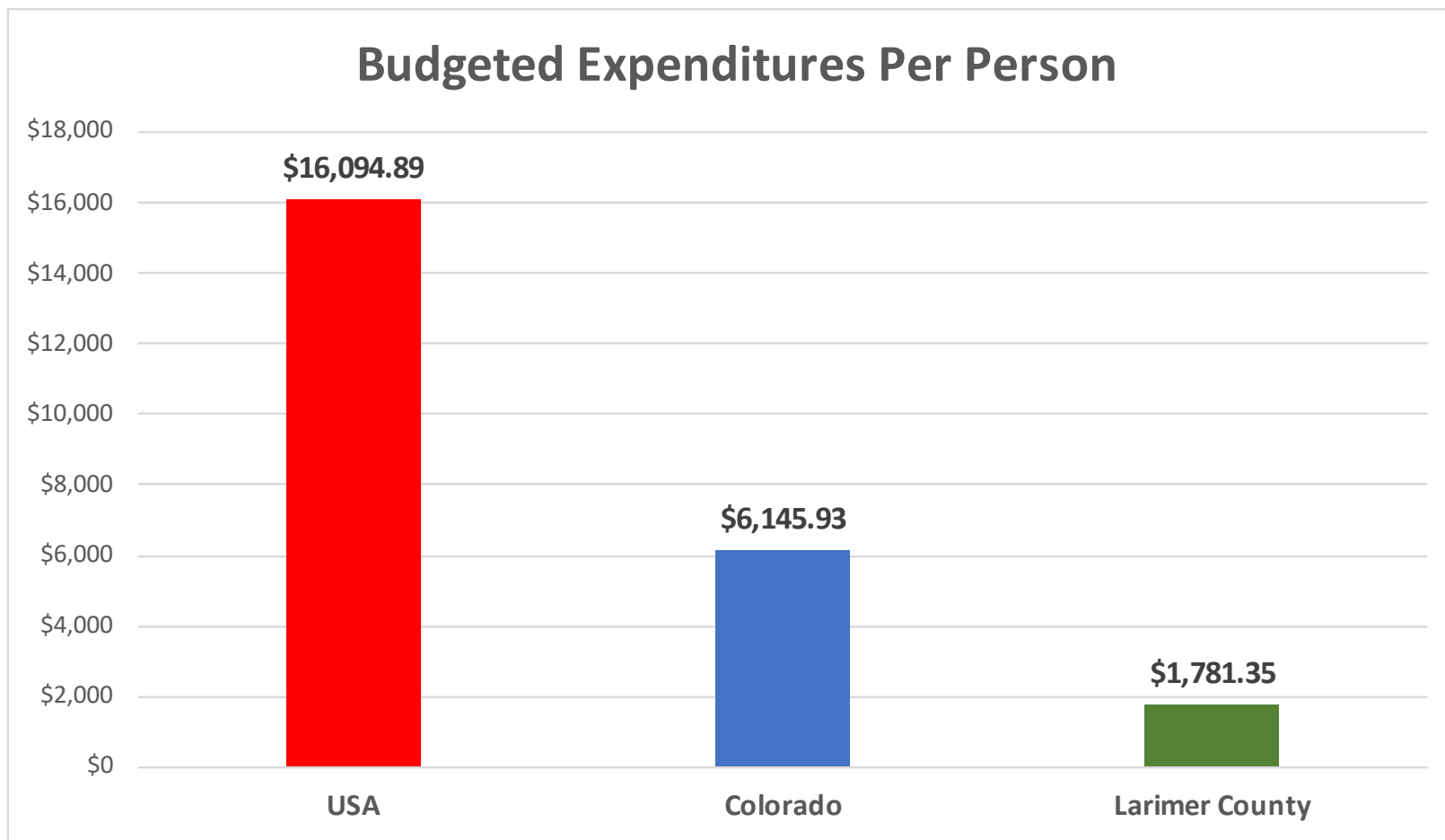
Budget Overview

Revenue Category	2021 Revised	2022 Proposed	% Change
Property Taxes	\$155.8	\$158.8	2%
Sales, Use & Other Taxes	\$88.8	\$92.8	4%
Intergovernmental	\$108.6	\$114.6	6%
Licenses & Permits	\$18.9	\$16.6	-13%
External Charges for Service	\$52.1	\$55.3	6%
Interest Earnings	\$2.4	\$2.4	0%
Internal & Other Revenue	\$121.9	\$112.5	-8%
TOTAL – ALL REVENUES	\$548.5	\$552.9	1%

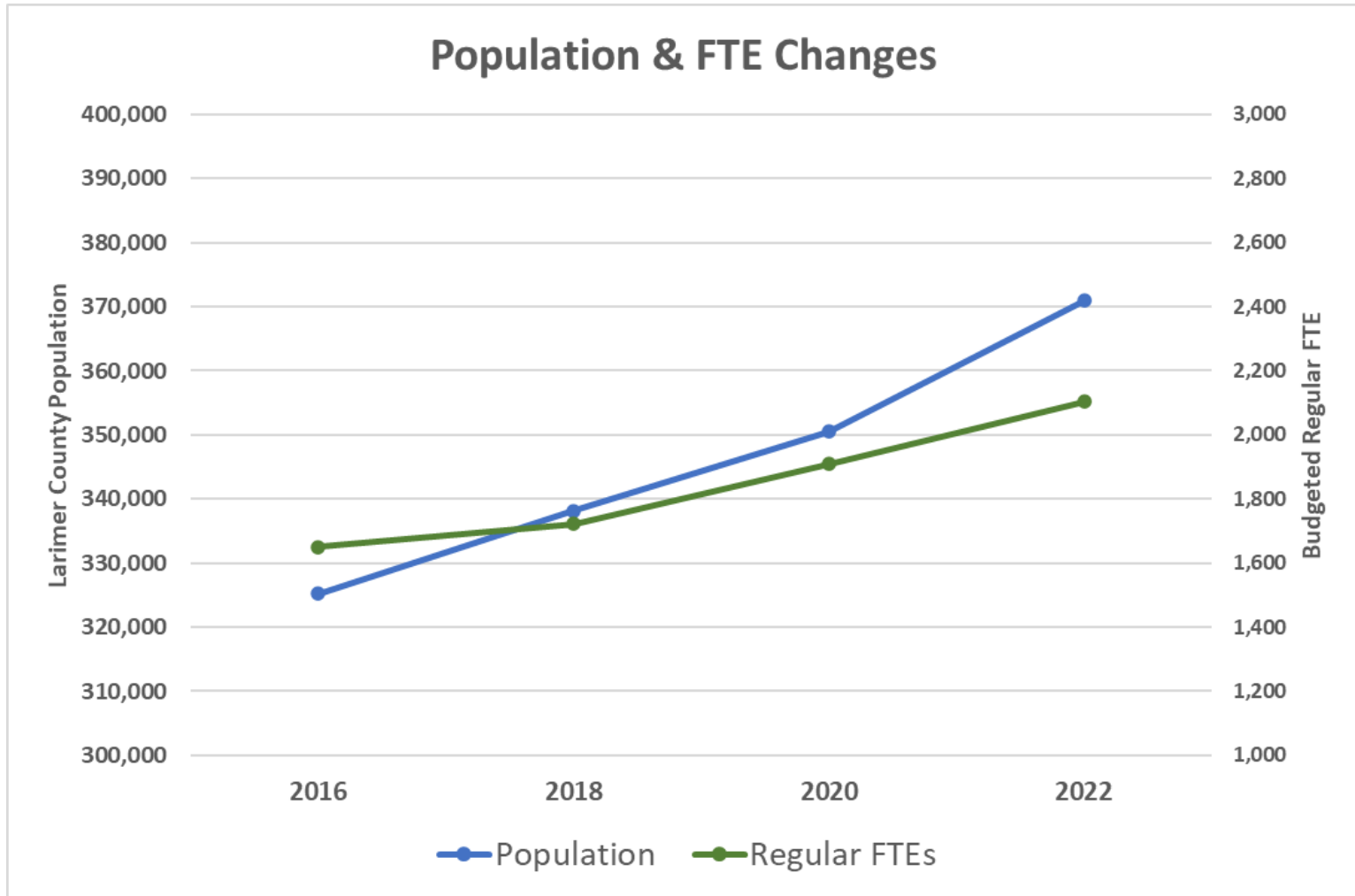
Budget Overview

Expense Category	2022 Revised	2023 Proposed	% Change
Personnel	\$217.8	\$233.7	7%
Operating	\$223.7	\$261.8	17%
Capital Outlay	\$142.3	\$118.7	-17%
Certificate of Participation	\$6.5	\$6.5	0%
Other Financing Uses	\$59.0	\$40.9	-32%
TOTAL – ALL EXPENSES	\$649.4	\$660.8	2%

Budget Overview



Budget Overview

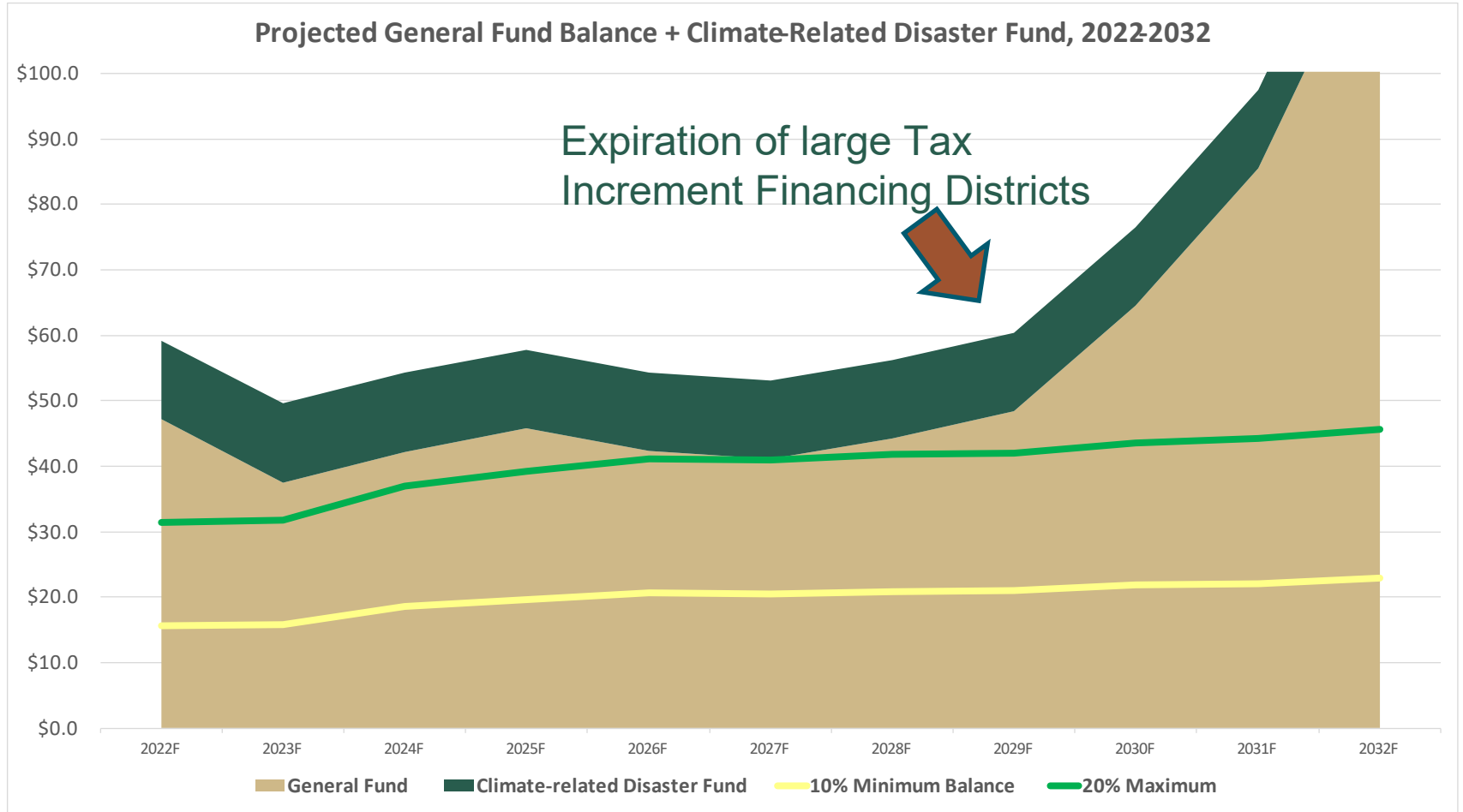


American Rescue Plan Act Funding

Projected 2023 Uses of Fiscal Recovery Funds (FRF):

- Community Projects - \$6.9 million
- Broadband Projects - \$11.4 million
- CJA Facility - \$3.4 million
- CJA Programming - \$603K
- Community Health Dashboard - \$315K
- Local Assistance and Tribal Consistency Fund (LATCF) - \$1.3 million, to be budgeted upon allocation

General Fund Balance Projection



General Fund Balance Projection

Economic Uncertainty

- Forecast for 2024 taxable values is well below recent estimates – possible state action?
- Plan for reduction in taxable values in 2025 and 2026
- Ending fund balance remains within targets
- Other fund balances available for short-term response & one-time use
- Advise scrutiny of 2024 budget requests

Public Feedback

- View & Build Your Own Budget on Budget Website (www.larimer.org/budget)
- Public Hearing on November 7
- Community Conversations
- ARPA Work Sessions Monthly
- Budget Adoption Hearing on December 14